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Commissioner	:	<u>M. R. Peevey</u>
Admin. Law Judge	:	<u>R. A. Barnett</u>
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## **CALIFORNIA PUBLIC UTILITIES COMMISSION**

***ORA***

*Office of Ratepayer Advocates*

### **Office of Ratepayer Advocates Report On the PG&E/CPUC Energy Division Staff Proposed Bankruptcy Settlement Agreement**

**REDACTED VERSION**

San Francisco, California  
August 29, 2003

**OFFICE OF RATEPAYER ADVOCATES REPORT  
ON THE PG&E/CPUC ENERGY DIVISION STAFF  
PROPOSED BANKRUPTCY SETTLEMENT AGREEMENT  
I. 02-04-026**

**TABLE OF CONTENTS**

<u>Chapter, Title</u>	<u>Witness</u>
1. Summary of ORA's Report	Burns
2. Rate Issues	Reid
3. Credit and Hedging Issues	Reid
4. Maintaining Headroom Through 2004	Danforth
5. Policy Issues	Burns
6. Environmental Issues	Burns
7. Income Tax Issues	Cabrera
8. Financial Review	Bumgardner & Waterworth
Appendix A—Glossary of Acronyms & Abbreviations	
Appendix B—Qualifications and Prepared Testimony	

1 **CHAPTER 1**

2 **SUMMARY OF ORA'S REPORT**

3 (WITNESS: TRUMAN L. BURNS)

4 **I. SUMMARY OF ORA'S REPORT**

5 The Office of Ratepayer Advocates ("ORA") opposes the proposed Bankruptcy  
6 Settlement Agreement ("PSA") offered by Pacific Gas and Electric Company ("PG&E")  
7 and the CPUC Energy Division Staff. ORA supports the resolution of PG&E's  
8 bankruptcy proceeding through a settlement, but the terms of the PSA are not in the best  
9 interests of PG&E's ratepayers. In this and subsequent chapters, ORA explains its  
10 opposition to the PSA, and offers some potential modifications. ORA has had an  
11 extremely short time to conduct discovery and prepare testimony, and has received  
12 considerable opposition during discovery from both PG&E and the CPUC Energy  
13 Division staff.

14 **A. Summary of Recommendations and Conclusions**

15 Below is a summary of ORA's major recommendations and conclusions:

- 16 ✓ The size of the Regulatory Asset has not been justified, and it results in  
17 substantial cash distributions to shareholders (Chapter ("Ch.") 5)
- 18 ✓ The Regulatory Asset is very expensive, with ratepayers paying upwards of  
19 an 18% interest rate on the net undercollection. (Ch. 2) Capitalizing what  
20 normally would have been treated as an expense at the full cost of capital  
21 grossed up for taxes is the most expensive way possible to resolve PG&E's  
22 debt problem.
- 23 ✓ The Regulatory Asset involves complex tax issues, and it is unclear that  
24 ratepayers are receiving sufficient tax value from tax refunds on PG&E's  
25 year 2000 net operating loss ("NOL") to compensate for the over \$2 billion  
26 in taxes they will pay through the Regulatory Asset. (Ch. 7)

- 1 ✓ The Regulatory Asset would be rendered unnecessary by merely extending  
2 current rates one more year (Ch. 4)
- 3 ✓ Under the PSA, PG&E's debts will partially be paid off using available  
4 cash, generated through headroom and through shareholder's foregoing  
5 common stock dividends. ORA has been unable to conduct an adequate  
6 financial review of the cash balance, and at this point suspects it is  
7 understated by at least \$700 million. (Ch. 8)
- 8 ✓ The PG&E shareholder contribution to the PSA is very nebulous (Ch. 2);  
9 given the favorable impact of the PSA on PG&E's stock price. The PSA is  
10 virtually a complete ratepayer bailout using the most expensive ratemaking  
11 approach (a Regulatory Asset) possible. At a minimum, PG&E  
12 shareholders should be required to pay for all professional fees, including  
13 those incurred by the Commission. (Ch. 5)
- 14 ✓ While PG&E alleges that this very expensive approach is necessary to  
15 achieve an investment grade credit rating, they have not proven this. (Ch.  
16 3) Thus, the PSA is a very expensive plan that has no assurance of success.

17 In addition, the PSA has other problems:

- 18 ✓ It impacts gas ratepayers who are not responsible for electricity related  
19 debts. (Ch. 5)
- 20 ✓ It prejudices the outcome of the Annual Transition Cost Proceeding  
21 ("ATCP") Phase 2 proceeding (Application ("A.") 01-09-003) and prevents  
22 due process in that proceeding. (Ch. 5)
- 23 ✓ The environmental proposal needs further clarification. (Ch. 6)
- 24 ✓ It's not clear what ratepayers are getting for the "Clean Technology  
25 Commitment", if anything. (Ch. 6)

26 ORA recommends that the PSA at it stands be found unreasonable. To  
27 make it more reasonable, section 2 of the PSA should be changed by deleting all  
28 parts except for Section 2d, and inserting language that states the following:

- 29 ✓ Current rates will be extended through the end of 2004. (Ch. 4)
- 30 ✓ If a net undercollection remains in the Transition Cost Balancing Account  
31 ("TCBA") and Generation Asset Balancing Account (as reflected in the  
32 Decision ("D.") 01-03-082 accounting restatement) at the end of 2004 that  
33 exceeds \$1 billion, it should be amortized through securitized bonds that  
34 are recovered through a dedicated rate component ("DRC") over 5 years. If

the net undercollection is less than \$1 billion, the rate freeze should be extended long enough to allow complete recovery. (Ch. 4)

- ✓ The DRC shall not be grossed up for ratemaking taxes (Ch. 4)
- ✓ Section 2d of the PSA should be modified to replace all references to the Regulatory Asset with securitized bonds recovered through a DRC, and taxes deducted from refunds from generators and other energy suppliers should not exceed the tax value of tax refunds on year 2000 net operating loss (Ch. 5).

If the Commission chooses not to extend current rates for one more year, and chooses not to use securitized bonds and a DRC, ORA makes the following recommendations:

- ✓ There should be a financial review by auditors of all information relied upon in developing the PSA, including the projected \$2.365 billion cash balance and 2003 headroom, and any discrepancies reflected in the size of the Regulatory Asset. (Ch. 8)
- ✓ Taxes for ratemaking purposes on the Regulatory Asset should be limited to the tax value ratepayers received from the tax year 2000 net operating loss. (Ch. 7)
- ✓ Section 2g of the PSA related to the Commission "facilitating and maintaining investment grade credit ratings for PG&E" should be deleted. (Ch. 3)

In addition, ORA makes the following recommendations:

- ✓ The PSA should be modified to say that PG&E's shareholders shall pay for all bankruptcy related costs including interest on debt which exceeds the interest rate applied to the TCBA and related accounts, and all professional fees incurred by both PG&E and the Commission. (Ch. 4 and 5)
- ✓ All language related to the ATCP Phase 2 proceeding in Section 9 of the PSA should be removed. (Ch. 5)
- ✓ Section 17 of the PSA, relating to the preservation and environmental enhancement of PG&E land, shall be clarified to meet the concerns addressed in Chapter 6 of ORA's testimony. (Ch. 6)
- ✓ Section 18 of the PSA, relating to "Clean Technology Commitment", shall be removed. (Ch. 6)

1

## CHAPTER 2

2

## RATE ISSUES

3

(WITNESS: L. JAN REID)

4

### I. SUMMARY AND RECOMMENDATIONS

5

The purpose of this chapter is to address the rate issues related to the PSA between

6

PG&E and the Energy Division of the California Public Utilities Commission.

7

The PSA would allow PG&E to repay past debts with current and future rates. The PSA

8

claims that PG&E and PG&E Corp.'s shareholders have foregone dividends of \$1.7

9

billion and stipulates that:

10

- ✓ A regulatory asset of \$2.21 billion will be established for a 9-year period. The regulatory asset will be part of PG&E's rate base.

11

12

- ✓ PG&E's return on equity ("ROE") shall be no less than 11.22% per year until it receives an S&P credit rating of A- or a Moody's credit rating of A3.<sup>1</sup>

13

14

15

- ✓ Once PG&E's actual capital structure reaches 52% common equity, PG&E's authorized capital structure will be no less than 52% common equity for the life of the regulatory asset.<sup>2</sup>

16

17

18

- ✓ PG&E agrees not to pay dividends to common or preferred shareholders before July 1, 2004.

19

20

- ✓ 80% of all aggregate fees and commissions related to the financing of the PSA will be paid in equal shares to Lehman Brothers and UBS Warburg.

21

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<sup>1</sup> PSA, p. 14. This issue is discussed in Chapter 1.

<sup>2</sup> For 2004 and 2005, the greater of the Forecast Average Equity Ratio or 48.6% will be used.

1 ✓ PG&E will be allowed to recover all costs associated with Phase 2 of its  
2 Annual Transition Cost Proceeding Application (“ATCP”) as filed in A.01-  
3 09-003.<sup>3</sup>

4 ✓ The PSA will not commence until PG&E receives investment grade credit  
5 ratings of at least BBB– from Standard and Poor's and Baa3 from Moody's.

6 ORA reviewed appropriate utility filings, SEC filings of PG&E Corp., and past  
7 Commission decisions. Based on our review, ORA finds that:

- 8 1. PG&E's ratepayers will have paid \$10.08-\$10.18 billion of PG&E's debt by  
9 the end of the 9-year period stipulated by the PSA in order to resolve a \$4.035  
10 billion problem, which is equivalent to paying an effective interest rate of  
11 17.95-18.20 percent per annum.
- 12 2. PG&E already has an authorized ROE that is higher than the median ROE of  
13 BBB-rated electric utilities and an authorized capital structure that has more  
14 equity than the median of BBB-rated electric utilities.
- 15 3. PG&E common stockholders will forego dividend payments of approximately  
16 \$493 million under the PSA in addition to the \$1.234 billion of dividends that  
17 have already been foregone since the fourth quarter of 2000.
- 18 4. PG&E's common stockholders have seen an increase in market value of over  
19 \$1.4 billion since the PSA was announced, due to the increase in share price of  
20 PG&E common stock. This increase in share value has offset much of the  
21 foregone dividend loss.
- 22 5. Former CPUC President Lynch has stated that PG&E made a business decision  
23 to go to bankruptcy court rather than seek a negotiated solution to the energy  
24 crisis.
- 25 6. If the California Pollution Control Financing Authority does not allow PG&E  
26 to reinstate its Pollution Control Bonds, the PSA will have to be changed to  
27 reflect the increased interest cost of refinancing these bonds as taxable bonds  
28 rather than tax-exempt bonds.

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<sup>3</sup> PSA, p. 17.

1     **II.     WHO PAYS PG&E’S DEBT?**

2             The PSA would allow PG&E to pay off a total of \$12.136 billion<sup>4</sup> of PG&E’s  
3     debt. Of this amount, \$2.365 billion comes from cash-on-hand, \$2.795 billion is  
4     reinstated preferred equity and debt, \$500 million is short-term debt, and \$7.683 billion is  
5     new long-term debt. The discussion below shows that the ratepayers will pay  
6     substantially more than what PG&E’s shareholders will pay under the PSA. The  
7     contribution of PG&E shareholders is discussed in Section III below, and must be viewed  
8     in the light of the increase in PG&E’s stock price since the PSA was announced.

9             **B.     Ratepayer Costs**

10            The large balance of cash-on-hand is predominantly due to the fact that  
11     PG&E’s ratepayers have been burdened with significant rate increases since the  
12     beginning of 2001. On January 4, 2001 the CPUC raised rates temporarily by  
13     one-cent per kwh.<sup>5</sup> On March 27, 2001 the Commission raised rates by an addi-  
14     tional three-cents/kwh and converted the temporary increase into a permanent  
15     increase<sup>6</sup>. Because the 3-cent increase was not implemented in rates until May  
16     2001, the PUC adopted an additional half-cent “catch-up” surcharge in D.01-05-  
17     064, which remains in effect today. However, the rate increases authorized in  
18     D.01-01-018 and D.01-03-082 were intended to pay future procurement costs, not  
19     past debts.<sup>7</sup>

20            ORA calculates the total cost of the regulatory asset in the workpapers to  
21     Chapter 8. As shown in Table 2-1, PG&E’s ratepayers will have paid from \$10.08

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<sup>4</sup>     PG&E Testimony, p. 8-4.

<sup>5</sup>     D.01-01-018.

<sup>6</sup>     D.01-03-082, p. 2.

<sup>7</sup>     D.01-03-082, COL 13 and D.01-01-018, OP 2.



1 billion to \$10.18 billion, which is much greater than the total wholesale power cost  
2 undercollection.

3 **Table 2-1**  
4 **Total Ratepayer Costs under the Proposed Settlement Agreement**

<b>Item</b>	<b>Amount (\$ billion)</b>
2001-2002 Headroom	3.894
2003 Headroom	0.775-0.875
Cost of Regulatory Asset	5.412
<b>Total</b>	<b>10.080-10.180</b>

5 At the end of 2000, procurement related obligation were under-collected by  
6 \$4.035 billion.<sup>8</sup> ORA treated the \$4.035 billion undercollection as a loan with a  
7 term of 12 years (3 years between 2000 and 2003 plus the 9-year term of the PSA)  
8 and found that the effective interest rate is 17.95-18.20 percent per annum.

9 **C. Net Present Value (“NPV”)**

10 As mentioned previously, ORA calculates that PG&E’s ratepayers will  
11 have paid from \$10.08 billion to \$10.18 billion if the Commission adopts the PSA.  
12 ORA calculates that the net present value of ratepayer contributions is \$9.212-  
13 \$9.312 billion using a discount rate equal to the yield of the 10-year note and

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<sup>8</sup> This information has been provided to me by ORA witness Chris Danforth. It is my understanding that this figure was calculated by summing all of the over collections and undercollections shown in the various regulatory accounts reported in PG&E’s December, 2000 Transition Cost Balancing Account report.

\$8.618-\$8.718 billion using a 9% discount rate.<sup>9</sup> I calculated NPV using a starting point of December 31, 2003, and used the actual headroom for 2001 and 2002 in its calculations. Energy Division witness Paul Clanon estimates that the NPV of ratepayer costs is \$3.154 billion and that the total ratepayer cost is \$7.129-\$7.229 billion. The differences between Clanon's analysis and ORA's are given in Table 2-2.

**Table 2-2:**  
**NPV Methodology**

Item	ORA	Paul Clanon
Discount Rate	4.43%	9.00%
Data Source for Headroom	PG&E's regulatory filings as adjusted to account for the Revenue Reduction Bonds (see Chapter 8 workpapers)	PG&E's SEC 8-K filing
2001 and 2002 Headroom	Adjusted headroom from the year incurred to 12/31/2003. ORA made this adjustment by multiplying 2001 headroom by $(1 + \text{the discount rate})^2$ and 2002 headroom by $(1 + \text{the discount rate})$ .	No adjustment

NPV calculations are always highly sensitive to the discount rate chosen. The discount rate should be indicative of the actual value of future payments in today's dollars. If both the Commission and the Bankruptcy Court approve the PSA, there will be an extremely high level of certainty that ratepayers will pay the costs associated with the PSA. Thus, it can be argued that the discount rate should reflect the return that ratepayers can obtain from risk-free investments over the life of the analysis. Since the PSA has a 9-year life, the ORA used the current yield of the 10-year note as a discount rate. Higher discount rates have been used in other

<sup>9</sup> On August 28, the yield of the 10-year U.S. Treasury Note was 4.43%. Energy Division witness Paul Clanon used a discount rate of 9.00% in his analysis.

1 applications before the Commission, such as in energy efficiency programs, where  
2 future benefits associated with energy savings are more uncertain.

### 3 **III. DIVIDENDS**

4 The PSA states that “PG&E’s and PG&E Corporations shareholders have  
5 foregone and will forego dividends of approximately \$1.7 billion.”<sup>10</sup> The PSA would  
6 prohibit PG&E from paying dividends before July 1, 2004. As of July 15, 2003, there  
7 were 411,422,603 shares of PG&E Corporation common stock outstanding.<sup>11</sup>

8 PG&E reduced its quarterly dividend from 49 cents/share to 30 cents/share in  
9 December 1996. It continued paying a quarterly dividend of 30 cents/share through the  
10 3rd quarter of 2000. If PG&E does not pay a dividend until after July 1, 2004, its  
11 shareholders will have foregone total dividend payments of \$1,727,974,932.60 (assuming  
12 that 411,422,603 shares were outstanding through the entire period). PG&E Corp.’s  
13 apparent policy was to announce a dividend payment on the 13<sup>th</sup> day of the last month in  
14 each quarter and pay the dividend on the 15<sup>th</sup> day of the following month. If PG&E  
15 continued their previous dividend policy, the PSA would allow PG&E to pay common  
16 stock dividends for the 2<sup>nd</sup> quarter of 2004 on July 15, 2004.

17 The legal remedies PG&E used to address its outstanding debt may affect the  
18 magnitude of the foregone dividends. PG&E sought the protection of the Bankruptcy  
19 Court on April 6, 2001. On that same day, CPUC President Lynch commented that:

20 Today PG&E made a business decision to cut off serious negotiations to  
21 resolve the electricity crisis and instead sought formal bankruptcy  
22 protection. PG&E, as of April 4, 2001, possessed \$2.3 billion in cash. It  
23 clearly chose to go to court rather than continue to seek a negotiated  
24 solution to the issues California faces. (“Statement of CPUC President

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<sup>10</sup> PSA, p. 2.

<sup>11</sup> PG&E response to ORA data request 2, question 5.

1 Loretta Lynch Regarding PG&E's Bankruptcy Filing," *CPUC News*  
2 *Release*, April 6, 2001)

3 Less than six months later (October 2, 2001), SCE and the CPUC entered into a  
4 Settlement Agreement that resulted in the payment of SCE's procurement obligations as  
5 of July 31, 2003. Edison International recently announced that its board of directors "will  
6 probably declare reinstatement of the common stock dividend at its Dec. 11 meeting,  
7 with the first payment to shareholders likely to follow in early 2004."<sup>12</sup>

8 It is clear that PG&E could have negotiated an agreement with the Commission  
9 similar to the SCE/CPUC agreement. In that case, PG&E might have been able to  
10 resume paying dividends to its common stock shareholders at an earlier date.

11 The PSA requires that PG&E shareholders not receive dividend payments until the  
12 2<sup>nd</sup> quarter of 2004. Since the PSA was announced on June 19, 2003; it only requires  
13 PG&E to forego the payment of dividends for four additional quarters (2nd quarter 2003  
14 through 1<sup>st</sup> quarter 2004). Assuming a dividend payment on common stock of 30  
15 cents/share and 411,422,603 shares outstanding, the PSA requires PG&E common  
16 stockholders to forego dividend payments of \$493,707,123.60. However, PG&E  
17 shareholders have lost another \$68 million due to the failure of PG&E Corp. to pay its  
18 common stock shareholders all of the dividend payments that were received from the  
19 utility from 1997-1999. (See Table 2-3)

20 PG&E shareholders have already received three times as many benefits since the  
21 announcement of the PSA than they will lose by foregoing the future dividend payments  
22 mandated by the PSA. The daily closing share price of PG&E stock has risen from  
23 \$18.50 on June 19 to \$21.93 on August 28. This amounts to a total gain to common  
24 shareholders of \$1,411,179,528.29 compared to PSA-mandated foregone dividend  
25 payments of less than \$494 million.

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<sup>12</sup> "Edison To Pay Preferred Securities Before Reinstating Div", Dow Jones Business News, David Bogoslaw, [http://www.biz.yahoo.com/djus/030822/1432000488\\_1.html](http://www.biz.yahoo.com/djus/030822/1432000488_1.html)

PG&E shareholders have also benefited by the fact that ratepayers paid all of the dividends for the holding company from 1997 to 2000. On January 10, 2002, California Attorney General Bill Lockyer file suit against PG&E and “charged Pacific Gas & Electric Corporation with illegal, unfair and fraudulent business practices that drove its California utility subsidiary into bankruptcy and breached legal agreements with the state to protect California ratepayers”.<sup>13</sup>

A news release issued from the Attorney General’s office that day stated that:

From 1997 through the summer of 2000, PG&E provided over \$4.6 billion in cash to PG&E Corp. in the form of \$1.76 billion in shareholder dividends and repurchases of PG&E common stock, representing 60 percent of the cash inflow to the utility's parent corporation for this period. Even as the California utility sank into financial difficulties, PG&E Corp. continued to collect payments from the utility without infusing needed capital.

Table 2-3 provides a year-by-year comparison of the common stock dividend payments made by the utility and the actual common stock dividend payments that PG&E Corp.’s shareholders received. From 1997-1999, the utility made dividend payments of \$1.53 billion. However, PG&E common stock shareholders only received \$1.462 billion of this money.

**Table 2-3:**  
**Dividend Payments in Millions of Dollars**

Item	1997	1998	1999	Total
Utility Dividend Payments	699	416	415	1,530
Holding Company payments to PG&E Corp. shareholders	527	470	465	1,462
Excess Utility payments	172	–54	–50	68

**Note:** All data is taken from the Attorney General’s January 10, 2002 news release.

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<sup>13</sup> <http://caag.state.ca.us/newsalerts/2002/02-003.htm>

1     **IV.     FORECAST OF RATE INCREASES**

2             In Section II, I give the level of ratepayer payments over the next nine years under  
3     the PSA. Ratepayers might incur other losses as well. These losses arise from the fact  
4     that the PSA stipulates that:

- 5             ✓ PG&E's authorized capital structure is projected to increase from 48.00%  
6             common equity currently to 48.60% in 2004, 50.50% in 2005, and 52%  
7             after 2005.<sup>14</sup> Since the cost of common equity is almost always higher than  
8             the cost of debt and cost of preferred stock, ratepayer costs will increase  
9             relative to current levels.
- 10            ✓ Despite the fact that interest rates are at an all-time low, PG&E'S return on  
11            equity ("ROE") will remain at a minimum of 11.22% until PG&E receives  
12            either an A- rating from S&P or a rating of A3 from Moody's. This means  
13            that ratepayers will continue to pay PG&E an above market ROE on  
14            PG&E's entire non-transmission rate base, not just its electric rate base.

15            PG&E's authorized ROE and capital structure are already significantly above the  
16     median level of BBB-rated electric utilities as reported by S&P.<sup>15</sup> The median ROE of  
17     BBB-rated electric utilities was 10.90% compared to PG&E's 11.22%. PG&E also has  
18     an authorized capital structure that has much more equity than the median BBB-rated  
19     electric utility. PG&E has an authorized capital structure of 48.00% common equity,  
20     46.80% debt, and 5.80% preferred equity. The median capital structure for BBB-rated  
21     electric utilities is 39.60% common equity, 58.78% debt, and 2.70% preferred equity.

22     **V.     POLLUTION CONTROL BONDS**

23            PG&E expects to reinstate approximately \$1.7 billion<sup>16</sup> in Pollution Control  
24     Refunding Revenue Bonds (Pacific Gas and Electric) that were issued by the California

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<sup>14</sup>       PG&E Testimony, p. 8-15.

<sup>15</sup>       Standard and Poor's Corporate Ratings Criteria, p. 54.

<sup>16</sup>       PG&E Testimony, p. 8-4.

1 Pollution Control Financing Authority (“CPCFA”).<sup>17</sup> These bonds are tax-exempt and  
2 carry a low rate of interest. PG&E has not yet received CPCFA approval to modify the  
3 terms of the bond documents to ensure that all of these CPCFA bonds can be reinstated.<sup>18</sup>

4 If the CPCFA does not allow PG&E to reinstate the bonds at a tax-exempt rate, the  
5 bonds may have to be refinanced at much higher interest rates. PG&E has estimated that  
6 refinancing these bonds at non tax-exempt rates will result in additional interest payments  
7 of \$23 million per year for the next 20 years. The PSA, the CPUC Plan of  
8 Reorganization Plan, and PG&E’s Plan of Reorganization all assume that PG&E’s  
9 Pollution Control Bonds will be reinstated.

10 This issue may be resolved at the next CPCFA meeting scheduled for September  
11 30. ORA has been working with PG&E in an attempt to convince the CPCFA that it  
12 should allow PG&E to reinstate the bonds and that reinstatement would be in the best  
13 interest of PG&E’s ratepayers.

14 However, it is by no means certain that the CPCFA will allow PG&E to reinstate  
15 the PCBs. If PG&E does not receive CPCFA approval, the PSA may have to be changed  
16 to account for the effect of financing the PCBs at higher interest rates.

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<sup>17</sup> PSA, Sections 1a-1d and 1dd.

<sup>18</sup> PG&E Testimony, p. 8-5.

1 **CHAPTER 3**

2 **CREDIT AND HEDGING ISSUES**

3 (WITNESS: L. JAN REID)

4 **I. SUMMARY AND RECOMMENDATIONS**

5 The purpose of this chapter is to address the credit and hedging issues  
6 related to the PSA between PG&E and the Energy Division of the California  
7 Public Utilities Commission. The PSA will not commence<sup>19</sup> unless PG&E  
8 receives investment grade credit ratings from both S&P and Moody's.<sup>20</sup> The PSA  
9 stipulates that the Commission shall "act to facilitate and maintain investment  
10 grade credit ratings for PG&E."<sup>21</sup>

11 PG&E provides a comparison of S&P credit ratings with financial ratios  
12 and business profiles and implies that the PSA will achieve an investment grade  
13 credit rating. ORA reviewed appropriate utility filings, rating agency documents,  
14 and has had several discussions with S&P and Moody's concerning PG&E's credit  
15 rating. Based on our review, ORA finds that:

- 16 1. The Commission should not adopt a policy of maintaining an  
17 investment grade credit rating for PG&E. Therefore, Section 2g of the  
18 PSA should be deleted. Instead, the Commission should continue its  
19 tradition of considering a wide variety of factors when making decisions  
20 on utility applications. These considerations have typically included

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19 PSA, Section 16a.

20 The PSA defines an investment grade credit rating as a rating of at least BBB- from S&P  
and at least Baa3 from Moody's. (PSA, Section 1z)

21 PSA, Section 2g.



credit ratings,<sup>22</sup> collateral requirements, environmental considerations, ratepayer equity, general economic conditions, and other factors.

2. PG&E has received no assurance from S&P and Moody's that Commission enactment of the PSA will result in an investment grade credit rating.<sup>23</sup>
3. As of July 25, 2003, S&P had not analyzed the PSA.
4. PG&E does not know when (if ever) it will receive an A- credit rating from S&P.<sup>24</sup>
5. Only eight utilities have an S&P rating of BBB, BBB-, or BBB+ and a business profile of 7. PG&E witness Murphy partially bases his analysis on this small sample size.
6. Although credit rating agencies consider quantitative data when assigning ratings, the most important part of the rating process is the agency's judgment of the future credit risk of the company being rated.

## **II. CREDIT ISSUES**

This section addresses credit issues related to Commission policy, the credit ratings process, and overall rates of return and capital structure of regulated utilities. ORA urges the Commission to delete Section 2g of the PSA, recognize that credit ratings are assigned based on the judgment of the rating agency, and not assume a direct linkage between the future credit rating of PG&E and its projected financial ratios under the PSA.

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<sup>22</sup> ORA does not agree that credit ratings should be considered when the Commission sets a utility's rate of return in a GRC or cost-of-capital proceeding.

<sup>23</sup> PG&E response to ORA data request 2, question 2.

<sup>24</sup> PG&E response to ORA data request 5, question 2.

1           **A.     Commission Policy**

2           Section 2g of the PSA states that:

3           The Commission recognizes that the establishment,  
4           maintenance and improvement of Investment Grade  
5           company credit ratings is vital for PG&E to be able to  
6           continue to provide safe and reliable service to its  
7           customers. The Commission further recognizes that the  
8           establishment, maintenance and improvement of  
9           PG&E's Investment Grade company credit ratings  
10          directly benefits PG&E's ratepayers by reducing  
11          PG&E's immediate and future borrowing costs, which,  
12          in turn, will allow PG&E to finance its operations and  
13          make capital expenditures on its distribution,  
14          transmission, and generation assets at lower cost to its  
15          ratepayers. In furtherance of these objectives, the  
16          Commission agrees to act to facilitate and maintain  
17          Investment Grade company credit ratings for PG&E.

18          The Commission should not adopt a policy of providing additional  
19          ratepayer funds in order to facilitate and maintain investment grade credit  
20          ratings for PG&E or for any other regulated utility. If the Commission  
21          adopts such a policy here, all utilities will argue that the Commission must  
22          provide the utility with ever increasing rates of return and other  
23          considerations in order to satisfy this Commission policy. Such a policy  
24          will effectively limit Commission authority and restrict its ability to adapt  
25          to changing economic, political, and cultural conditions, and will greatly  
26          and unnecessarily burden ratepayers.

27          Instead, the Commission should continue its tradition of considering  
28          a wide variety of factors when making decisions on utility applications.  
29          These considerations have typically included credit ratings,<sup>25</sup> collateral

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<sup>25</sup>       ORA does not agree that credit ratings should be considered when the Commission sets  
a utility's rate of return in a GRC or cost-of-capital proceeding.

1 requirements, environmental considerations, ratepayer equity, general  
2 economic conditions, and other factors.

3 In R.01-10-024, both PG&E and Southern California Edison have  
4 argued that the Commission should approve its procurement plans. They  
5 have based their arguments in part on the affect a certain Commission  
6 policy might have on the utility's credit ratings. These arguments have  
7 included:

- 8 ✓ PG&E states that it will not be able to enter into any longer term  
9 contracts until it exits bankruptcy and has an investment grade credit  
10 rating.<sup>26</sup>
- 11 ✓ PG&E asks the Commission to “sustain or increase the utility’s  
12 credit capacity by increasing the authorized rate of return.”<sup>27</sup>
- 13 ✓ SCE’s credit rating will cause its equity costs to increase.<sup>28</sup>
- 14 ✓ More equity will need to be added to SCE’s capital structure if  
15 additional power contracts are signed.<sup>29</sup>
- 16 ✓ The Commission should assure the credit rating agencies that **all**  
17 direct and indirect procurement costs will be recovered.<sup>30</sup> SCE’s  
18 statement implies that it believes that all procurement costs should  
19 be declared to be reasonable before they are actually incurred.
- 20 ✓ The Commission must not assign DWR contracts to the utilities.<sup>31</sup>

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<sup>26</sup> PG&E Long Term Plan, p. 1-13.

<sup>27</sup> *Ibid.*, p. 1-15.

<sup>28</sup> SCE Long Term Plan, p. 20.

<sup>29</sup> *Ibid.*, p. 21, lines 9-11.

<sup>30</sup> *Ibid.*, p. 23, lines 12-15

<sup>31</sup> *Ibid.*, pp. 15-16.

1           ✓ The Commission must take actions to ensure a stable customer base  
2           by limiting the ability of customers to switch between bundled  
3           service and direct access.<sup>32</sup>

4           ✓ SCE implies that its credit rating will be upgraded to investment  
5           grade if the Commission takes a series of actions.<sup>33</sup> The “required”  
6           actions include: recognizing that collateral requirements are a cost  
7           associated with power contracting, recognizing the off-balance sheet  
8           debt equivalence of long-term contracts, clarifying that DWR  
9           contracts will never be assigned to SCE.

10           It is clear from the past statements of PG&E and SCE that if the  
11           Commission adopts a policy of “facilitating and maintaining investment  
12           grade credit ratings for PG&E”, other utilities will request higher rates of  
13           return and other considerations and will use the Commission policy as  
14           justification for their request. For these and other reasons discussed above,  
15           Section 2g of the PSA should be deleted.

#### 16           **B.     PG&E’s Credit Rating Witnesses**

17           Moody’s Investment Service has stated (see Section IIC) that:

18           “Moody's ratings are not based on a defined set of  
19           financial ratios or rigid computer models. Rather, they  
20           are the product of a comprehensive analysis of each  
21           individual issue and issuer by experienced, well-  
22           informed, impartial credit analysts.”

23           S&P has explained (see Section IIC) that “There are no formulae for  
24           combining scores to arrive at a rating conclusion.”

25           Nevertheless, PG&E is sponsoring “credit ratings” testimony from  
26           two witnesses: Paul Murphy and Steven Fetter. Murphy claims that the  
27           material provided in Exhibit A of his testimony is from an S&P report

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<sup>32</sup>       *Ibid.*, pps. 9 and 25.

<sup>33</sup>       *Ibid.*, p. 4.

1 published in 2002. PG&E has been unable to produce such a report and  
2 ORA finds no such report on S&P's website. In response to an ORA data  
3 request, PG&E faxed ORA a copy of a S&P report published on June 23,  
4 2000. S&P published a report entitled "Summary Financial Ratios for  
5 Electric Utilities" on July 7, 2000 that uses 1999 data. It is ORA's belief  
6 that the material provided by witness Murphy in Exhibit A of Chapter 7  
7 uses 1999 data.

8 Murphy provides a comparison of S&P credit ratings with financial  
9 ratios and business profiles and implies that the PSA will achieve an  
10 investment grade credit rating. This is partially contradicted by PG&E  
11 witness Fetter who claims that "Since the early 1990s, all three rating  
12 agencies have elevated qualitative factors to almost equal status."<sup>34</sup>

13 Murphy believes that PG&E's business profile will be a 7.<sup>35</sup> The  
14 business profile analysis provided by witness Murphy is based on a grand  
15 total of eight companies.<sup>36</sup> This is hardly a large enough sample to draw  
16 definitive conclusions.

17 Out of 313 utilities rated by S&P, only eight companies had credit  
18 ratings in the BBB category (BBB, BBB+, and BBB-) and a business  
19 profile of 7. Summary data concerning these companies is given in Table  
20 3-1.

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<sup>34</sup> PG&E Testimony, p. 6-4, l. 10-11. ORA does not agree that qualitative factors have been elevated to almost equal status by all three rating agencies. As explained in Section IIC, both S&P and Moody's place greater reliance on qualitative factors when making credit rating determinations.

<sup>35</sup> PG&E Testimony, p. 7-11.

<sup>36</sup> Source: Standard and Poor's Ratings Direct, July 10, 2003.

**Table 3-1**  
**Business Profiles of BBB rated**  
**Electric and Gas Utilities**

<b>Company</b>	<b>S&amp;P Rating</b>	<b>Business Profile</b>
AEP Resources	BBB	7
Black Hills Corp.	BBB–	7
Entergy Mississippi, Inc.	BBB	7
Entergy New Orleans, Inc.	BBB	7
Green Mountain Power	BBB–	7
Market Hub Partners Storage	BBB+	7
Potomac Capital Investment	BBB	7
System Energy Resources	BBB–	7

The business profile assigned by S&P is a measure of business risk. Although it is a subjective assessment, it does not include all of the qualitative factors accounted for by S&P prior to reaching a ratings decision. As I have explained above, ratings decisions are primarily a matter of the judgment of the ratings agency.

Fetter also implies that PG&E will not receive an investment grade credit rating unless the CPUC fully supports the PSA. He refers to an S&P document (see Attachment 3A) published on June 26 and claimed that “S&P reacted to announcement of the Settlement Plan by expressing continuing reservations about possible impacts on PG&E’s credit quality as a result of less than full support for the Settlement Plan by the CPUC.”<sup>37</sup>

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<sup>37</sup> PG&E Testimony, p. 6-11, lines 16-19.

1           S&P actually said that “a cloud will likely hang over the prospects  
2           for improved credit quality at California's utilities until the state implements  
3           alternative solutions that are consistent with sound credit quality.” ORA  
4           has provided several alternative solutions (see Chapter 5) that we believe  
5           might be consistent with sound credit quality.

6           PG&E witness Murphy also misrepresents the content of S&P  
7           documents in his testimony. Murphy refers to an S&P document (see  
8           Attachment 3A) published on June 26, 2003 and claims that “S&P warns  
9           that actions which frustrate the compromise plan would impact PG&E’s  
10          ability to achieve sound financial results.”<sup>38</sup>

11          In fact S&P does not issue a warning. It poses a question. S&P  
12          actually stated that:

13               The potential disparity between SCE and PG&E rates  
14               caused the governor and commissioners to express  
15               their dissatisfaction with the proposed CPUC/PG&E  
16               settlement. Consequently, the question remains  
17               whether the projected disparities between the utilities'  
18               rates will have political implications that might  
19               frustrate the compromise plan and PG&E's ability to  
20               achieve sound financial results.

21          S&P has not taken a position on the PSA. In fact, as of July 24 of  
22          this year, S&P had not performed a financial analysis of the PSA. At that  
23          time, S&P stated that “analysis of the proposal financial projections must  
24          still be performed.”<sup>39</sup> (See Attachment 3A)

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<sup>38</sup> PG&E Testimony, p. 7-22, lines 7-9.

<sup>39</sup> “Credit Quality for U.S. Utilities Continues Negative Trend”, Ratings Direct, Barbara A. Eiseman, July 24, 2003.

1           **C.     The Ratings Process**

2           The determination of credit ratings is primarily based on the  
3 judgment of the rating agency. It is not a simple procedure and is not based  
4 solely on quantitative factors or business profiles. In fact, qualitative  
5 factors carry more weight in the process than quantitative factors. Standard  
6 and Poor's ("S&P") considers general factors such as industry  
7 characteristics, competitive position, marketing, technology, efficiency,  
8 regulation, financial characteristics, financial policy, profitability, capital  
9 structure, cash flow protection, and financial flexibility.<sup>40</sup> Moody's  
10 considers all "relevant risk factors and viewpoints."

11           S&P has explained that:<sup>41</sup>

12           "There are no formulae for combining scores to arrive  
13 at a rating conclusion. Bear in mind that ratings  
14 represent an art as much as a science. A rating is, in  
15 the end, an opinion. Indeed, it is critical to understand  
16 that the rating process is not limited to the examination  
17 of various financial measures. Proper assessment of  
18 debt protection levels requires a broader framework,  
19 involving a thorough review of business fundamentals,  
20 including judgments about the company's competitive  
21 position and evaluation of management and its  
22 strategies. Clearly, such judgments are highly  
23 subjective; indeed, subjectivity is at the heart of every  
24 rating."

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<sup>40</sup> Standard and Poor's Corporate Ratings Criteria, p. 17.

<sup>41</sup> *Ibid.*



1           The ratings process at Moody's is even more oriented toward  
2 qualitative factors than is the process at S&P. Moody's has explained  
3 that:<sup>42</sup>

4           Because it involves a look into the future, credit rating  
5 is by nature subjective. Moreover, because long-term  
6 credit judgments involve so many factors unique to  
7 particular industries, issuers, and countries, we believe  
8 that any attempt to reduce credit rating to a formulaic  
9 methodology would be misleading and would lead to  
10 serious mistakes.

11          That is why Moody's uses a multidisciplinary or  
12 "universal" approach to risk analysis, which aims to  
13 bring an understanding of *all* relevant risk factors and  
14 viewpoints to every rating analysis. We then rely on  
15 the judgment of a diverse group of credit risk  
16 professionals to weigh those factors in light of a  
17 variety of plausible scenarios for the issuer and thus  
18 come to a conclusion on what the rating should be.  
19 Several analytical principles guide that reasoning  
20 process.

21          ... Moody's ratings are not based on a defined set of  
22 financial ratios or rigid computer models. Rather, they  
23 are the product of a comprehensive analysis of each  
24 individual issue and issuer by experienced, well-  
25 informed, impartial credit analysts.

#### 26       **D.     Financial Ratios**

27           S&P makes use of two general types of quantitative analysis: ratio  
28 medians and ratio guidelines. PG&E witness Murphy provides an example  
29 of ratio guidelines in Chapter 7, Exhibit A, page 1. Ratio medians are  
30 simply the median financial ratio (e.g., pre-tax interest coverage) for all  
31 firms in a particular rating category. Ratio medians measure financial risk

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<sup>42</sup> Source: <http://www.moody.com/moody/cust/staticcontent/2000200000265776.asp?section=about&topic=approach>

1 while ratio guidelines incorporate financial risk and business risk. S&P  
2 explains that:

3 Strengths and weaknesses in different areas have to be  
4 balanced and qualitative factors evaluated. There are  
5 many nonnumeric distinguishing characteristics that  
6 determine a company's creditworthiness.<sup>43</sup>

7 Guidelines are not meant to be precise. Rather, they  
8 are intended to convey ranges that characterize levels  
9 of credit quality as represented by the ratings  
10 categories.<sup>44</sup>

11 In a sense, the analysis presented by PG&E witness Murphy  
12 represents an *ex-post* analysis of S&P credit ratings. It is essentially an  
13 analysis of the current relationship between financial ratios, business  
14 profiles, and credit ratings. It is apparently not used by Moody's and is  
15 certainly not even a guarantee of future S&P ratings.

16 This is not to say that financial ratios are unimportant or that S&P  
17 does not consider them when assigning credit ratings. Financial ratios and  
18 business profiles are a part of the decision making process at S&P, but only  
19 a part.

### 20 **III. HEDGING COSTS**

21 Section 12 of the PSA states that "the actual reasonable cost of PG&E's  
22 interest rate hedging activities with respect to the financing necessary for the  
23 Settlement Plan shall be reflected and recoverable in PG&E's retail gas and  
24 electric rates without further review." The PSA does not state how the

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<sup>43</sup> Standard and Poor's Corporate Ratings Criteria, p. 53.

<sup>44</sup> *op. cit.*, p. 56.

1 Commission will determine whether or not the hedging costs are reasonable since  
2 the PSA prevents further review of these costs.

3 On July 25, PG&E filed a petition to modify D.02-11-030 in which PG&E  
4 asked for the Commission to allow it to engage in additional interest rate hedges.  
5 On August 22, a draft decision (“DD”) was issued by ALJ Long granting PG&E  
6 some of the authority it sought. The DD deferred recovery of the costs for interest  
7 rate hedges to “the post-bankruptcy true-up ordered in D.02-11-027 in A.02-05-  
8 022.”<sup>45</sup>

9 In its response to PG&E’s petition, ORA recommended that a Financial  
10 Hedging Review Group (“FHRG”) be formed to evaluate PG&E’s interest rate  
11 hedges before they are executed.<sup>46</sup> The DD disagreed with ORA and established a  
12 process whereby PG&E could only engage in interest rate hedges if they were  
13 approved by the Commission’s Financing Team.<sup>47</sup> UBS Warburg is a member of  
14 the Commission’s Financing Team.

15 There is an obvious conflict between the DD and the PSA since the DD  
16 would determine the reasonableness of PG&E’s interest rate hedges in A.02-05-  
17 022 and the PSA would declare the hedges to be *per se* reasonable.

18 The PSA also mandates that “PG&E agrees to name UBS Warburg LLC  
19 and Lehman Brothers as exclusive book runners, lead managers and hedging  
20 providers of all financings pursuant to the Settlement Plan with equal economics  
21 for 80 percent of the aggregate of total fees and commissions payable on such

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<sup>45</sup> DD, COL 4.

<sup>46</sup> The ORA proposed that membership in the FHRG be limited to representatives of ORA, Energy Division, TURN, PG&E, and UBS Warburg.

<sup>47</sup> DD, OP 2.

1 financings, and otherwise on customary terms as agreed among them.”<sup>48</sup> Thus,  
2 UBS Warburg is in the position of both approving PG&E’s hedges and profiting  
3 from the execution of these hedges. This is an obvious conflict of interest.

4 If the Commission does not modify the DD and does not establish a FHRG  
5 as suggested by the ORA then; Section 12 of the PSA should be deleted, the  
6 reasonableness of PG&E’s interest rate hedges should be determined in A.02-05-  
7 022, and UBS Warburg should not be allowed to both approve interest rate hedges  
8 and participate in the execution of those hedges.

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<sup>48</sup>

PSA, Section 13d.

## ATTACHMENT 3A — ANALYST REPORTS

California Utilities: Another Step Forward?

Analyst:

David Bodek, New York (1) 212-438-7969

Publication date: 26-Jun-03, 15:17:59 EST

Reprinted from Ratings Direct

There appear to be signs of life for California's investor-owned utilities. As always, there are also mixed signals. After months of discussion, the California Public Utilities Commission's ("CPUC") staff and Pacific Gas & Electric Co. (PG&E; D/--/D) have hammered out a compromise reorganization plan for the emergence of PG&E from bankruptcy. Under the compromise plan, PG&E would remain an integrated company that continues to own and operate electric and gas transmission and distribution assets and electric generation. The staff must present the settlement agreement to the commissioners for their approval, an approval that is not guaranteed. Two of the CPUC's five commissioners and Governor Gray Davis quickly criticized the level of retail electric rates assumed in furtherance of the compromise plan's objectives. Although PG&E's creditors must be polled to obtain their consent to the compromise reorganization plan, the parties are confident that the assent of the creditors will be obtained.

Although Standard & Poor's Ratings Services is waiting to receive financial projections that illustrate the terms of the compromise plan, the fact that the parties have stated in the proposed agreement that they have strived to produce a reorganization plan that will yield an integrated utility that exhibits investment-grade credit attributes appears to be a positive development for credit quality.

PG&E is not alone in seeing hints of light at the end of the tunnel. Southern California Edison Co. ("SCE"; BB/Developing/--) has benefited from its own settlement agreement reached with the CPUC. The settlement permits SCE to recover past operating shortfalls through its PROACT account, which should be fully accomplished in the near future.

1           The issue that Standard & Poor's must now address is whether the utilities are on  
2 an upward trajectory, and, if so, will prospects for improved credit quality continue.

3           Beyond the two settlements, there is additional evidence of a changing  
4 environment that is more supportive of sound credit quality for California's investor-  
5 owned utilities. By enacting Assembly Bill 57, California's legislature has directed the  
6 CPUC to provide the utilities with prospective reasonableness reviews of procurement  
7 activities in an effort to quash after-the-fact disallowances of procurement expenses. The  
8 legislation also directs the CPUC to provide timely cost recovery to facilitate the  
9 achievement of investment-grade ratings. Pursuant to Bill 57, the CPUC is conducting  
10 procurement proceedings for the state's principal investor-owned utilities.

11           Although Bill 57's enactment is a positive development, the legislation does not  
12 provide a panacea for the utilities' ills. For instance, the legislation shifted to the utilities,  
13 from California's Department of Water Resources ("CDWR"), financial responsibility for  
14 power purchases that need to be made to supplement the utilities' retained generation,  
15 existing bilateral contracts, qualifying facility contracts, and power from CDWR  
16 contracts used to meet customer demand.

17           In response to the financial hardships the utilities faced in 2000 and 2001, Bill 57  
18 compels the CPUC to adjust electric rates if undercollections resulting from power-  
19 procurement activities exceed 5% of the prior year's procurement expenses. Yet the  
20 benefits of this 5% cap could be diluted by the scheduled expiration at the end of 2005.  
21 Thereafter, the CPUC will be vested with discretion to assess the time frame for  
22 implementing rate adjustments to address any shortfalls caused by expenses that outpace  
23 revenues. The sunset provision leaves unanswered the question of whether the CPUC, in  
24 a future exercise of its discretion, might permit a recurrence of the delayed rate relief that  
25 eviscerated the utilities' financial profiles in 2000 and 2001.

26           On balance, progress is being made. Yet some significant issues remain, including  
27 whether the full commission will adopt the compromise plan that its staff negotiated with

1 PG&E. Some additional challenges that are important to credit quality and that are  
2 expected to be resolved or clarified in coming months include:

3       Issues raised by The Utility Reform Network's ("TURN") legal challenge to the  
4 settlement agreement that SCE reached with the CPUC. Standard & Poor's is less  
5 concerned with the procedural elements of TURN's appeal than it is with the question of  
6 whether SCE is barred by Assembly Bill 1890 from retaining the headroom collected  
7 over the past two years to extinguish liabilities associated with the mismatch between  
8 revenues and expenses in 2000 and 2001. California's Supreme Court is expected to  
9 address the TURN appeal by the end of this summer. The resolution of the appeal might  
10 also have implications for PG&E, which has also accumulated large cash balances. The  
11 comprise plan for the reorganization of PG&E contemplates that upon emergence from  
12 bankruptcy, the cash balances will be applied to extinguish historical obligations created  
13 by power-procurement expenses that eclipsed revenues.

14       General rate cases are pending for SCE and PG&E. The outcome of these rate  
15 cases will serve as a barometer of the CPUC's commitment to long-term sound credit  
16 quality for the state's investor-owned utilities.

17       Financial responsibility for the CDWR contracts. Currently, the investor-owned  
18 utilities have operational responsibility for these contracts, but do not bear financial  
19 responsibility for them. The assignment of financial responsibility for these contracts to  
20 the utilities would likely result in Standard & Poor's imputation of debt-like fixed  
21 obligations to the utilities, which could erode their financial and credit profiles. PG&E  
22 and the CPUC have sought to address this issue in the compromise plan by creating  
23 preconditions to the assignment of financial responsibility for the contracts. The  
24 preconditions are aimed at preserving credit quality.

25       Disparities between the extent of rate reductions at SCE and PG&E. PG&E's  
26 settlement agreement with the CPUC contemplates modest rate reductions. Current rates  
27 will largely remain unchanged at PG&E for some time. By comparison, SCE has  
28 proposed to reduce consumer rates between 8% and 19% as part of its rate case and to

1 reflect, among other things, the end of PROACT account collections. The potential  
2 disparity between SCE and PG&E rates caused the governor and commissioners to  
3 express their dissatisfaction with the proposed CPUC/PG&E settlement. Consequently,  
4 the question remains whether the projected disparities between the utilities' rates will  
5 have political implications that might frustrate the compromise plan and PG&E's ability  
6 to achieve sound financial results.

7 Governor Davis' quick criticism of the proposed CPUC-PG&E settlement  
8 underscores the strong political influences that remain a factor in California's  
9 management of its energy sector. If, after months of negotiations, the CPUC/PG&E  
10 settlement is frustrated by political considerations, a cloud will likely hang over the  
11 prospects for improved credit quality at California's utilities until the state implements  
12 alternative solutions that are consistent with sound credit quality.

13



# 1   **Credit Quality for U.S. Utilities Continues Negative Trend**

2   Analyst:

3   Barbara A Eiseman, New York (1) 212-438-7666; John P Alli, New York

4   Publication date: 24-Jul-03, 14:00:41 EST

5   Reprinted from Ratings Direct

## 6   **Developments in California**

7           After months of discussion, the staff of the California Public Utilities Commission  
8   (CPUC) and Pacific Gas & Electric Co. (PG&E) have hammered out a compromise  
9   reorganization plan for the emergence of PG&E from bankruptcy. Under the plan, PG&E  
10   would remain a vertically integrated utility, in sharp contrast to the utility's own plan. It  
11   would continue to own and operate electric and gas transmission and distribution assets  
12   and electric generation. Without hesitation, two of the CPUC's five commissioners, as  
13   well as Gov. Gray Davis himself, condemned the plan as untenable because the level of  
14   retail electric rates assumed would not be sufficiently reduced. If the PG&E settlement is  
15   frustrated by political considerations, a cloud will likely hang over the prospects for  
16   improved credit quality at California's utilities until the state implements alternative  
17   solutions that are consistent with sound credit quality. Nevertheless, the parties are  
18   confident that the assent of the creditors will be obtained. Standard & Poor's considers the  
19   fact that the parties have produced a reorganization plan that will yield an integrated  
20   utility exhibiting investment-grade credit attributes as a positive development. However,  
21   analysis of the proposal's financial projections must still be performed.

22           PG&E now joins Southern California Edison Co. (SCE) in perhaps seeing a glimmer of  
23   light at the end of a long, dark tunnel. SCE has benefited from its own settlement agreement with  
24   the CPUC, which has permitted the utility to recover past operating shortfalls through its  
25   PROACT, or deferred cost, account. This account is expected to be fully recovered in July of this  
26   year.

1 Standard & Poor's must now address whether the utilities are on an upward credit  
2 trajectory, and, if so, will prospects for improved credit quality continue? Some significant issues  
3 remain, including whether the full commission will adopt the compromise plan that its staff  
4 negotiated with PG&E. Some additional challenges that are important to credit quality and  
5 expected to be resolved or clarified in coming months include:

- 6 ✓ Issues raised by The Utility Reform Network's (TURN) legal challenge to  
7 the settlement agreement that SCE reached with the CPUC.
- 8 ✓ The pending general rate cases for SCE and PG&E , which will serve as a  
9 barometer of the CPUC's commitment to long-term sound credit quality for  
10 the state's investor-owned utilities.
- 11 ✓ The assignment of financial responsibility for the California Department of  
12 Water Resources contracts to the utilities, which would likely result in  
13 Standard & Poor's imputation of debt-like fixed obligations to the utilities.

1 **CHAPTER 4**

2 **MAINTAINING HEADROOM THROUGH 2004**

3 (WITNESS: CHRISTOPHER DANFORTH)

4 **I. INTRODUCTION AND SUMMARY**

5 One of the most expensive components of the PSA between the Energy  
6 Division and PG&E is the cost of the Regulatory Asset. Through this ratemaking  
7 vehicle, PG&E would essentially capitalize past procurement costs that normally  
8 would have been expensed. The need for the proposed Regulatory Asset could be  
9 eliminated, or its size substantially reduced, if current rates were extended through  
10 the end of 2004. Doing so would allow the accumulation of additional headroom<sup>49</sup>  
11 in the Transition Revenue Account (“TRA”) and Transition Cost Balancing  
12 Account (“TCBA”) for one more year than is called for in the PSA. This  
13 additional headroom can be used to offset much or all of the debt being financed  
14 through the Regulatory Asset under the PSA.

15 PG&E would amortize about \$2.210 billion in debt through the Regulatory  
16 Asset in the PSA. With principle, interest, and taxes, the total cost of the  
17 Regulatory Asset to ratepayers is \$5.412 billion over the proposed 9-year  
18 amortization period. Maintaining the rate freeze through December 2004 would  
19 generate \$952 million in additional headroom. Relying on the restatement of the

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<sup>49</sup> “Headroom” is defined as PG&E’s revenues minus expenses. The headroom is currently high because of the various surcharges adopted in 2001 that resulted in approximately a 40% rate increase. As explained further below, the definition of headroom used in the regulatory accounts and the PSA differ in that the latter includes bankruptcy expenses and taxes on revenues.

1 TCBA and TRA pursuant to Decision (“D.”) 01-03-082 produces another \$1.241  
2 billion in headroom. These two sources of additional headroom almost completely  
3 offset the \$2.210 billion Regulatory Asset.

## 4 **II. ORA’S PROPOSAL**

5 ORA recommends that current rates be frozen through the end of 2004. In  
6 early 2005, the sum of the balances in the TCBA, as restated pursuant to D.01-03-  
7 082, and the Generation Asset Balancing Account (“GABA”) would be calculated  
8 and audited. If the net undercollection is less than \$1 billion, current rates would  
9 be frozen until the net undercollection as shown in the TCBA and GABA is  
10 reduced to zero through the normal operation of those accounts. If it is greater  
11 than \$1 billion, the remaining net undercollection would be financed through  
12 securitized bonds, the principal and interest for which would be recovered through  
13 a Dedicated Rate Component (“DRC”). The bonds would be amortized over five  
14 years. For reasons discussed in Section IV, the DRC would not be grossed up for  
15 taxes. Any costs associated with the bankruptcy, such as professional fees and  
16 interest costs exceeding those recovered in the regulatory accounts, would be  
17 borne by PG&E shareholders through foregone common stock dividends.

18 Table 4-1 shows the 2002 TCBA ending balance in two ways. The balance  
19 in the left column is taken from PG&E’s December 2002 TCBA filing. The  
20 TCBA balance has been adjusted in the right column based on an accounting  
21 restatement pursuant to D. 01-03-082, which PG&E filed in Advice Letter 2240-  
22 E-B. Section III explains why the D.01-03-082 restatement caused the 2002  
23 TCBA ending balance to change. A characteristic of this restatement is that the  
24 TRA and Generation Memorandum Account (“GMA”) balances all close to the  
25 TCBA. Since this is not the case in the current monthly TCBA reports, one must  
26 physically add the balances in all the accounts to produce the \$872 million “TCBA  
27 balance” shown in the table for 2002.

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**TABLE 4-1**  
**NET UNDERCOLLECTION**  
**(Millions of dollars, nominal year-end figures)**

	<u>Monthly TCBA Reports</u>	<u>Restated Accounts</u>
TCBA Balance	872	(369)
GABA Balance	2,210	2,210
<i>2002 Undercollection</i>		1,841
2003 Headroom	(775)-(875)	(775)-(875)
<i>2003 Undercollection</i>	2,207-2,307	966-1,066
2004 Headroom	(952)	(952)
<i>2004 Undercollection</i>	1,255-1,355	14-114

In this table, the 2002 TCBA balance is then added to the GABA undercollection of \$2.210 billion. The GABA contains the offsetting debit entry for the August 2000 credit entry made in the TCBA for the market valuation of PG&E's hydroelectric plants. Since Appendix C of the PSA would dismiss the proceedings that would approve the August 2000 credit entry, the removal of the credit from the TCBA would have an effect similar to adding the \$2.210 billion GABA debit balance to the TCBA balance.

The 2003 headroom numbers shown in Table 4-1 were taken from the PSA.<sup>50</sup> They are probably conservative given that headroom in 2002 was \$2.48 billion (Advice Letter 2240-E-B). Depending on what the actual number turns out to be, the rate freeze potentially could be terminated even sooner than December

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<sup>50</sup> The size of this headroom might be affected by the outcome of litigation in A.00-11-038, *et al.*, regarding how a Department of Water Resources refund will be used.

1 2004. The estimate of 2004 headroom is calculated by combining two pieces of  
2 information from PG&E's testimony, the \$521 million 2004 revenue requirement  
3 associated with the Regulatory Asset<sup>51</sup> and the forecasted \$431 million 2004 rate  
4 reduction.<sup>52</sup> Without the Regulatory Asset and rate reduction, the headroom would  
5 be \$952 million (\$521 million + \$431 million).

6 The net undercollection at the end of 2003 (\$966 to \$2,307 million) is less  
7 than the approximately \$12 billion in debt that the PSA would restructure. Much  
8 of this debt pre-existed the 2000 – 2001 energy crisis, and has been used to  
9 capitalize electric and gas rate base for which ratepayers regularly pay  
10 depreciation, return, and taxes. A significant portion of the debt that was caused  
11 by the energy crisis itself will be offset by cash generated through headroom in  
12 2001 – 2003 under the PSA. Thus what remains to be financed at the end of 2003  
13 ranges from \$966 - \$2,307 million, and can be reduced to \$14 - \$1,355 million by  
14 maintaining current rates for one more year.

15 The regulatory accounts do not include interest costs and professional fees  
16 associated with the bankruptcy that total approximately \$1.7 billion.<sup>53</sup> ORA would  
17 propose that PG&E bear these costs through its foregone dividends, which PG&E  
18 estimates will be around \$1.7 billion including the additional \$493 million  
19 foregone through the PSA. ORA believes that PG&E is responsible for the  
20 protracted and costly nature of the resolution of its debt and thus should pay the

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<sup>51</sup> PG&E Testimony, Chapter 10, Table 10-1, also found in Attachment C of Testimony of the Official Committee of Unsecured Creditors.

<sup>52</sup> PG&E Testimony, Chapter 11, page 11-2. This material has been stricken from the record for procedural reasons, but evidences PG&E's position on facts.

<sup>53</sup> See PG&E Testimony, Chapter 12, Table 12A.

1 \$1.7 billion in costs up through the end of 2003 and whatever is incurred by  
2 maintaining current rates through 2004.<sup>54</sup>

3 The headroom also does not reflect the additional income taxes PG&E must  
4 pay when revenues exceed expenses. However, the net undercollection in Table  
5 4-1 also does not reflect any tax refunds PG&E may have received resulting from  
6 the large undercollections in the year 2000. If the accounts are allowed to operate  
7 until the net balance reaches zero, the additional income taxes and tax refunds  
8 should cancel. If the undercollection is over \$1 billion at the end of 2004, and it  
9 has to be financed through a DRC, ORA's proposed tax treatment is discussed in  
10 Section IV.

11 Precedence for ORA's proposed approach of paying off the undercollection  
12 entirely with headroom exists in Southern California Edison's ("SCE's")  
13 settlement establishing a Procurement Related Obligations Balancing Account  
14 ("PROACT"). The PROACT beginning balance of \$3.577 billion is very close to  
15 the \$3.355 August 2001 TCBA ending balance just before PROACT became  
16 operational in September 2001.<sup>55</sup> ORA's proposal also bears similarities to the  
17 Commission's first Alternative Plan of Reorganization for PG&E, filed February

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<sup>54</sup> If one relies on the monthly TCBA reports and the stated headroom in the PSA, the year-end 2003 TCBA undercollection is remarkably close to the size of the Regulatory Asset in the PSA. If this correspondence is more than mere coincidence, it implies that PG&E shareholders are paying for most, if not all, of the interest costs and professional fees associated with the bankruptcy even under the PSA. If this were not the case, the Regulatory Asset would be too small to capture both the remaining undercollection and these additional costs. Note, PG&E's foregone dividends should, all else being equal, increase PG&E's cash balance, and that cash balance is directly being used to fund repayment of debt under the PSA.

<sup>55</sup> The TCBA ending balance reflects the D.01-03-082 accounting restatement. All headroom was posted to PROACT on a pre-tax basis.

13, 2002, in that headroom is used to pay off the undercollection.<sup>56</sup> Though PG&E found the plan deficient, having 23 months of additional headroom makes the approach more feasible.

### III. THE D.01-03-082 ACCOUNTING RESTATEMENT

When the TCBA and its ancillary accounts were restated per D.01-03-082, the treatment of depreciation on plant was changed. Prior to the restatement, \$2.2 billion of accelerated depreciation on plant and amortization of regulatory assets was booked to the Accelerated Cost Section of the TCBA in August 2000. These debit balances offset the market valuation credit balance in that month. In September 2000 and subsequent months, there were no more depreciation entries made for plant. When the accounts were restated in Advice Letter 2240-E-B, August 2000 accelerated depreciation entries were reversed.

Since the utility rate base was returned to cost-of-service ratemaking under D.01-01-061, depreciation entries based on plant lives established in the Utility Retained Generation proceeding (A.00-11-038, *et al.*) are applied to the restated TCBA in September 2000 and subsequent months. These depreciation lives are considerably longer than the 4-year amortization period adopted in the transition cost proceeding (A.96-08-001, *et al.*). Replacing a large August 2000 accelerated depreciation entry with subsequent depreciation entries that are cumulatively much smaller than the August 2000 entry has the effect of reducing the net over

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<sup>56</sup> An important difference between the Commission's plan and ORA's proposal is that ORA's proposal is expressed consistently on a pre-tax basis. Pre-tax headroom is not added to the existing cash balance, which reflects prior tax refunds, to estimate a future cash balance.



1 collection at the end of 2002 relative to what is found in the December 2002  
2 TCBA report.<sup>57</sup>

3 ORA believes that the restated accounts better reflect current ratemaking.  
4 D.01-01-061 had the effect of essentially restoring PG&E's rate base to what it  
5 was prior to August 2000, and ratepayers will be paying depreciation, return, and  
6 taxes on that rate base for years to come on that basis. To ignore this adjustment  
7 in calculating the net undercollection at the end of 2004 would essentially charge  
8 ratepayers twice for these costs, once through whatever bonds are issued to  
9 finance the debt remaining after 2004, and once through depreciation, return, and  
10 taxes on rate base that was restored but has not been accounted for in the  
11 unrestated monthly TCBA reports.

#### 12 **IV. FINANCING THE NET UNDERCOLLECTION IF IT EXCEEDS \$1** 13 **BILLION**

14 As indicated above, ORA recommends that, if the net undercollection at the  
15 end of 2004 exceeds \$1 billion, it should be financed through a DRC. For  
16 illustration, ORA has calculated the revenue requirement associated with a \$1.2  
17 billion securitized bond in Table 4-2. Annual payments under a 5-year

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<sup>57</sup> Between September 2000 and December 2002, only \$379 million in depreciation, return, and taxes were flowed through the TCBA under the D.01-03-082 accounting restatement. This is \$1.559 billion less than the August 2000 accelerated depreciation entry of \$1.938 billion and explains a large percentage of the \$1.241 billion difference between the D.01-03-082 restatement and the un-restated monthly TCBA reports for year-end 2002. It is possible that much of the remaining difference can be attributed to differences in interest cost booked to the various accounts since closing the other accounts into the TCBA produces different ending balances every month, to which interest is applied.

amortization at a 5% interest rate<sup>58</sup> would still be considerably less than the some \$585 million per year that is contemplated for the Regulatory Asset under the PSA. The total cost of principle and interest over five years would be about \$1.350 billion. In essence, ratepayers would be foregoing a \$431 million rate reduction in 2004 under the PSA in order to save \$4.062 billion (\$5.412 billion - \$1.350 billion) relative to the Regulatory Asset, for a net savings of \$3.631 billion.

**TABLE 4-2**  
**ANNUAL REVENUE REQUIREMENT**  
**FOR \$1.2 BILLION IN BONDS**

(Millions of dollars, nominal)

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>Total</u>
Amortization	240	240	240	240	240	1,200
Remaining Debt	1,080	840	600	360	120	
Interest	54	42	30	18	6	150
<i>Total Cost</i>	294	282	270	258	246	1,350

Taxes are excluded from the calculations in Table 4-2 because, under this particular DRC proposal, the debt being securitized is a substitute for additional pre-tax headroom that would be collected if current rates and surcharges were extended through the end of 2005. It has not been reduced or otherwise reflective of PG&E's current cash balance that includes tax refunds for the tax year 2000 net

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<sup>58</sup> PG&E cites an average interest rate of 6.30% - 6.34% as the cost of new debt assuming an investment grade credit rating. For this illustration, ORA used a slightly lower interest rate to reflect the reduction in risk through securitization. (See PG&E Testimony, Chapter 7, Exhibit I.)

operating loss. Since the size of this net undercollection caused by the 2000-2001 energy crisis is already on a pre-tax basis, and subsequent positive headroom is also on a pre-tax basis, one should not gross up the DRC to reflect taxes. Doing so is equivalent to charging ratepayers twice for taxes.

## **V. ADVANTAGES OF ORA’S PROPOSAL**

The principle advantage of ORA’s proposal is the avoidance of \$3.631 - \$4.967 billion<sup>59</sup> in ratepayer payments related to the Regulatory Asset specified in the PSA. This savings comes from three areas: (1) use of a DRC rather than a Regulatory Asset, (2) differences in the treatment of taxes, and (3) more explicit and potentially precise accounting for the rate reduction bonds (“RRBs”) in the TCBA than what might have been considered in developing the PSA. The larger savings estimate is additionally based on using the D.01-03-082 accounting restatement. The first three areas are discussed below.

### **A. USE OF A DRC AND SECURITIZED BONDS**

As discussed in Chapter 5, a DRC allows funding the remaining net undercollection entirely with debt. This approach avoids an expensive return on equity (“ROE”) and the gross-up for taxes on the ROE. This yields annual financing costs that are less than half of those associated with a Regulatory Asset. Table 4-2 presents a summary of the costs under ORA’s DRC proposal. ORA has not assumed a “mortgage style”

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<sup>59</sup> The first figure is the difference between the \$5.412 billion cost of the Regulatory Asset and the cost of the DRC in Table 4-2, less the foregone 2004 rate reduction of \$431 million. The second figure is the difference between the Regulatory Asset and the minimum \$14 million net undercollection shown in Table 4-1, less the foregone \$431 million rate reduction.

1 amortization method as done in the PSA because doing so increases to total  
2 interest costs, at least on a nominal basis. ORA estimates that the  
3 “mortgage style” approach increases the cost of the PSA’s Regulatory  
4 Asset by a couple hundred million dollars.

5 **B. ACCOUNTING FOR THE RRBs**

6 The issuance of the RRBs resulted in a large infusion of cash to  
7 PG&E in 1998 to fund the 10% rate reduction for four years. The 10% rate  
8 reduction reduced headroom that otherwise would have been collected. An  
9 advantage of ORA’s approach is that it relies on the TCBA balances, and  
10 those balances reflect an explicit adjustment made within the TCBA to  
11 account for the reduction in headroom from the 10% rate reduction. The  
12 TCBA contains credit entries that represent a pro rata allocation of the rate  
13 reduction bond proceeds over the four-year transition period. The TCBA  
14 also includes credit entries that represent the greater headroom residential  
15 and small commercial ratepayers would have been able to contribute had  
16 they not had to pay principle and interest on the RRBs.

17 This money must be explicitly accounted for because ratepayers  
18 literally are paying for this 1998 cash infusion to PG&E through principle  
19 and interest payments on the RRBs that will not end until 2009. It is  
20 unclear whether and how the infusion of cash to PG&E affected the size of  
21 the Regulatory Asset. Some of this money might be included in the cash  
22 balance that PG&E will rely upon to pay creditors under the PSA,  
23 potentially reducing the size of the Regulatory Asset. But it is also possible  
24 that the proceeds from the RRBs might have been transferred to the parent  
25 company in 1998 with all the other pre-energy crisis headroom, including

1 that allocable to the latter half of 2000 and 2001.<sup>60</sup> ORA simply does not  
2 know how it is accounted for in the PSA, if at all.

### 3 **C. ACCOUNTING FOR TAXES**

4 Finally, there is an advantage of using the balances shown in the  
5 regulatory accounts because the way taxes are treated is simple and fair.  
6 Tax refunds on undercollections and taxes paid on over collections are  
7 assumed to cancel out over time. They cancel because there is an implicit  
8 obligation for the Commission to make utilities whole on balancing  
9 accounts over time, unless there is a disallowance. Indeed, actual taxes  
10 paid at any point in time can differ from what is assumed in rates, but the  
11 Commission's main concern is that they balance in the long run. As soon  
12 as one departs from this standard regulatory treatment of taxes, one lands in  
13 a confusing mess. PG&E has indicated that its tax refunds for its net  
14 operating loss in 2000 were only [REDACTED] billion. This is obviously much  
15 less than the taxes applied to the Regulatory Asset. While there may be  
16 detailed accounting reasons for this difference, it is much less clear that  
17 ratepayers are receiving a fair tax treatment under the PSA. This issue is  
18 discussed further in Chapter 7.

## 19 **VI. CREDIT ISSUES**

20 Some will argue that maintaining the rate freeze for one more year, and  
21 delaying the establishment of a funding mechanism to recover any remaining debt,  
22 will postpone PG&E's ability to receive an investment grade credit rating. If this

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<sup>60</sup> The remaining debt associated with the RRBs are reflected in PG&E's financial statements (See PG&E testimony, Chapter 5), but what happened to the actual proceeds from the RRBs is unclear to ORA.

1 is true, the question the Commission must ask itself is whether it is worth  
2 committing over \$5 billion of ratepayer money for an outcome that is uncertain in  
3 the near term. As ORA explained in Chapter 3, no guarantee exists that even the  
4 plan articulated in the PSA will result in an investment grade credit rating in the  
5 near future. Furthermore, immediate return to an investment grade rating may not  
6 be essential for PG&E to operate as a utility, serve its ratepayers, and even make  
7 capital additions.<sup>61</sup> There are far less expensive ways to address PG&E's debt  
8 problem if the Commission and PG&E could tolerate a potential deferral of  
9 PG&E's return to an investment grade credit rating.

10 Reducing the amount of debt being financed under ORA's proposal might  
11 actually have a positive impact on PG&E's credit rating by improving various  
12 coverage ratios discussed in PG&E's testimony, assuming that off-balance sheet  
13 debt associated with a DRC is even considered by rating agencies in deriving  
14 credit ratings. PG&E itself admits that it does not know when it will return to an  
15 A- credit rating. It is possible that the real tradeoff is between accepting a worse  
16 credit rating in the near term to receive an even better credit rating in the future  
17 than is expected from the PSA.

## 18 **VII. CONCLUSION**

19 ORA recognizes that the Commission is under considerable pressure to  
20 resolve PG&E's bankruptcy and to work towards restoring PG&E's investment  
21 grade credit rating expeditiously. We urge the Commission to have the fortitude  
22 to find the current PSA unreasonable, and to modify it to maintain current rates  
23 through 2004. ORA recognizes that PG&E's bankruptcy has dragged on for more  
24 than two years, while SCE's undercollection is now entirely repaid and a major

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<sup>61</sup> According to the year 2002 Annual Report to Shareholders (cash flow statement, page 81), PG&E made \$4.143 billion in capital expenditures between 2000 and 2002.

1 rate decrease was recently approved. But the delay in PG&E's case has been  
2 caused, at least in part, by the legal remedies that PG&E chose to use to resolve its  
3 insolvency, and by PG&E's persistence until very recently in using its bankruptcy  
4 as an opportunity to pursue its agenda of moving its generating assets outside of  
5 Commission regulation.

6       ORA would also urge the Commission to complete its audit of PG&E's  
7 restatement of the TCBA pursuant to D.01-03-082. This restatement shows a very  
8 different picture of what ratepayers owe than is contained in either the unrestated  
9 monthly TCBA reports or bankruptcy documents. Taking recognition of this fact  
10 could avoid the need for an expensive Regulatory Asset all together. The PSA  
11 would essentially terminate the TCBA and its ancillary accounts, rendering this  
12 very important information forever moot.

1 **CHAPTER 5**

2 **POLICY ISSUES**

3 (WITNESS: TRUMAN L. BURNS)

4 **I. SUMMARY**

5 This chapter discusses various policy issues related to the PSA. In  
6 summary, the PSA is unfair to ratepayers, unreasonable and not in the public  
7 interest; PG&E fails to meet its burden of proof regarding the size of the proposed  
8 Regulatory Asset; ORA offers some potential modifications to the PSA, replacing  
9 the Regulatory Asset; the PSA results in substantial cash distributions to  
10 shareholders; ORA comments on the PSA's impact on gas rates; PG&E should  
11 pay all professional fees and expenses from shareholder funds and the  
12 Commission should not permit the PSA to prejudge the outcome of the ATCP  
13 Phase 2 proceeding, A.01-09-003.

14 **II. POLICY ISSUES**

15 **A. In General, The PSA is Unfair to Ratepayers, Unreasonable and**  
16 **Not in the Public Interest**

17 The Scoping Memo and Ruling of the Assigned Commissioner states  
18 that included in the scope of this proceeding is "[w]hether the proposed  
19 S.A. is fair, reasonable, and in the public interest."<sup>62</sup> Commission Rule of

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<sup>62</sup> Scoping Memo and Ruling of Assigned Commissioner, July 14, 2003, at 1. The Scoping Memo and Ruling and Amended Scoping Memo also refer in section 3c to criteria for



1 Practice and Procedure 51(e) states that “[t]he Commission will not  
2 approve stipulations or settlements, whether contested or uncontested,  
3 unless the stipulation or settlement is reasonable in light of the whole  
4 record, consistent with law, and in the public interest.”

5 As discussed in particular throughout ORA’s Report, ORA  
6 concludes that the PSA is unfair to ratepayers, unreasonable and not in the  
7 public interest. The PSA unreasonably puts too much of PG&E’s debt  
8 burden on ratepayers, and given the difficulties in determining how the  
9 PSA was constructed and the uncertainty about its outcome, is not in the  
10 public interest.

11 ORA supports a settlement which demonstrates the following  
12 reasonable characteristics:

- 13 1. The minimum ratepayer expenditure needed to return PG&E to financial  
14 strength.
- 15 2. A reasonable time for the recovery of debts and the return to  
16 creditworthiness.
- 17 3. A recognition that the settlement costs result from past utility service, so  
18 that large departing load customers bear their fair share of costs.
- 19 4. Openness and accountability regarding how costs were determined and  
20 allocated.

21 **B. PG&E Fails to Meet its Burden of Proof Regarding the Size of**  
22 **the Regulatory Asset**

23 The heart of the PSA is the \$2.21 billion Regulatory Asset.<sup>63</sup> PG&E  
24 has made no demonstration that the Regulatory Asset must be that amount

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analysis, citing a SDG&E all-party settlement, D.92-12-019, three class action court  
cases and the Diablo Canyon settlement, D.88-12-083.

<sup>63</sup>

PSA at 10, section 2.

1 to result in a creditworthy utility. ORA attempted to determine how the  
2 \$2.21 billion figure was determined, but PG&E provided only an  
3 inadequate and general answer:

4 PG&E objects to this data request to the extent that it  
5 requests information regarding the settlement  
6 discussions which resulted in the proposed Settlement  
7 Agreement. Without waiving this objection, PG&E  
8 provides the following information: The regulatory  
9 asset is designed to facilitate recovery of PG&E's  
10 reasonable costs of providing utility services to its  
11 customers. The Regulatory Asset also is set in an  
12 amount sufficient to support the financing of the plan  
13 of reorganization, to achieve investment grade credit  
14 ratings for PG&E as well as the securities to be issued  
15 under the plan of reorganization and to help restore  
16 PG&E's financial health.

17 PG&E response to ORA data request 1, Q.3

18 ORA also requested any sensitivity analyses performed by or for  
19 PG&E on the amount and amortization period of the Regulatory Asset.  
20 PG&E responded by objecting to ORA's requests, citing confidentiality,  
21 attorney-client privilege and attorney work product doctrines.<sup>64</sup>

22 ORA tried further by asking PG&E "at what level of Regulatory  
23 Asset does PG&E lose its investment grade rating, all other elements  
24 remaining unchanged? In other words, the proposed Settlement Agreement  
25 sets the Regulatory Asset at \$2.21 billion; at what lower number does  
26 PG&E lose its investment grade rating, all other elements remaining  
27 unchanged."<sup>65</sup> ORA addressed its question to PG&E's witnesses Fetter and  
28 Murphy. PG&E responded with the following answer:

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<sup>64</sup> PG&E response to ORA data request 10, Q.s 3 and 4.

<sup>65</sup> ORA data request 8, Qs. 8 and 9.

1 This question asks an unrealistic hypothetical. By  
2 definition, when one reduces the Regulatory Asset, “all  
3 other elements” cannot remain unchanged. The  
4 quantitative factors used by the credit rating agencies  
5 will all deteriorate if the Regulatory Asset is reduced.  
6 Mr. Murphy has concluded that, as negotiated, the  
7 Settlement Agreement will result in PG&E being  
8 accorded “weak investment grade credit ratings of  
9 BBB- by Standard and Poor’s (S&P) and Baa3 by  
10 Moody’s Investors Service (Moody’s).” (Chapter 7,  
11 page 7-3) Mr. Murphy has also concluded that, with  
12 respect to the qualitative factors that rating agencies  
13 consider, “any substantive change in the terms of the  
14 Settlement would significantly impair the ability of  
15 PG&E to obtain investment grade credit ratings.”  
16 (Chapter 7, page 7-4) As Mr. Murphy states in his  
17 prepared testimony, “Given S&P’s strong emphasis on  
18 the importance of regulatory consistency and a  
19 supportive regulatory environment, I would view any  
20 attempt on the part of the CPUC to substantively alter  
21 the terms of the Settlement as being harmful to credit  
22 quality.” (Chapter 7, page 7-23)

23 PG&E response to ORA data request 8, Q.9. (The response to Q.8 is  
24 substantially similar.)

25 PG&E’s lack of support in its testimony and responses, results in a  
26 failure to meet its burden of proof regarding the size of the proposed  
27 Regulatory Asset. Essentially, PG&E has focused on the general result of  
28 the PSA, and does not want to justify the key input variables, such as the  
29 size of the Regulatory Asset. ORA notes that the Commission’s April 2002  
30 plan of reorganization covered creditor’s claims with the issuance of \$1.75  
31 billion in new common equity, a figure significantly lower than the \$2.21  
32 billion Regulatory Asset.<sup>66</sup>

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<sup>66</sup>

Direct testimony of Paul Clanon at 3.

1           **C.     Potential Modifications to the Settlement Agreement, Replacing**  
2           **the Regulatory Asset**

3           In lieu of establishing a \$2.21 billion Regulatory Asset, the  
4           Commission should consider some potential modifications to the PSA that  
5           may save ratepayers money. The first option is to **maintain current rates**  
6           **through 2004** without significant rate making changes. This would allow  
7           PG&E to continue to use ‘headroom’ to pay its debts, without the ratepayer  
8           costs of the Regulatory Asset. Southern California Edison (“Edison”)  
9           followed this strategy, and will soon be able to reduce rates. Of course,  
10          PG&E’s debts are substantially larger than Edison’s were. This option is  
11          discussed in detail in Chapter 4.

12          A second option would be to use a **dedicated rate component**,  
13          similar to the existing rate reduction bonds.<sup>67</sup> The dedicated rate  
14          component would use low cost off-balance sheet debt financing by a  
15          creditworthy third party, such as the California Infrastructure and Economic  
16          Development Bank. A portion of PG&E’s revenue requirements would  
17          securitize the debt issued by the third party. Savings would result from the  
18          issuance of lower cost debt and reduced returns and taxes versus the cost of  
19          the Regulatory Asset.

20          A third option would be to require PG&E to finance all or a portion  
21          of its debts by the **issuance and sale of additional common stock**. While  
22          the sale of common stock to raise funds is a common business practice, the  
23          PSA prohibits it: “The financing of the Settlement Plan shall not include

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<sup>67</sup> ORA understands that TURN will offer substantial direct testimony on the use of a dedicated rate component.

1 any new preferred or common stock.”<sup>68</sup> PG&E is no doubt concerned about  
2 the dilution of its share price that would result from a common stock sale.  
3 In contrast to the PSA, the Commission’s alternative plan of reorganization  
4 (April 15, 2002) called for the issuance of \$1.75 billion in new common  
5 equity.<sup>69</sup> The Commission later modified its plan to include the issuance of  
6 preferred securities in lieu of common equity, and in February 2003, PG&E  
7 amended its own plan of reorganization to include the issuance of “up to  
8 \$700 million on equity.”<sup>70</sup> PG&E Corporation currently has over 411  
9 million shares of common stock outstanding, with a closing price of \$21.93  
10 as of August 28, 2003.<sup>71</sup>

11 A fourth option involves the **tax treatment of the Regulatory**  
12 **Asset**. This option is discussed in detail in Chapter 7.

13 A fifth option involves a **complete financial review of the PSA**,  
14 which may result in dollar-for-dollar reductions to the Regulatory Asset.  
15 This option is discussed in detail in Chapter 8.

16 Another option to consider is **reducing the interest expense on**  
17 **PG&E’s debts for ratemaking purposes**. According to PG&E, as of July  
18 31, 2003, the company has paid over \$1.662 billion in interest on creditor  
19 claims.<sup>72</sup> According to PG&E’s Disclosure Statement, the interest rates on  
20 “currently outstanding securities of the Debtor” range as high as 12

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<sup>68</sup> PSA at 19, section 13b.

<sup>69</sup> Direct testimony of Paul Clanon at 3.

<sup>70</sup> Id.

<sup>71</sup> PG&E response to ORA data request 2, Q.5. Stock price from [www.pgecorp.com](http://www.pgecorp.com).

<sup>72</sup> PG&E response to ORA data request 8, Q.7.

1 percent.<sup>73</sup> Since PG&E is committed to paying all of its debts in full,  
2 PG&E and the Commission should consider finding ways to reduce the  
3 associated interest expense for ratemaking purposes.

4 **D. The PSA Results in Substantial Cash Distributions to**  
5 **Shareholders**

6 While PG&E plans on incurring significant new debt to pay its  
7 creditors' claims, the company also forecasts that it will be able to  
8 distribute substantial amounts of cash to shareholders: \$ 3.151 billion from  
9 2005-2008. Page 10 of Appendix 5-A of PG&E's Chapter 5 testimony  
10 (Campbell) includes a line labeled, "Common Stock Issued  
11 (Repurchased)," with the following figures (end of year):

12 (\$ Millions)

13	2004	2005	2006	2007	2008
14	0.0	(305.6)	(921.6)	(918.8)	(1005.3)

15 When asked to explain why these stock repurchases occur, PG&E  
16 responded:

17 The line labeled "Common Stock Issued  
18 (Repurchased)" is intended to show the ability to  
19 distribute cash to common shareholders (subject to  
20 financing requirements of PG&E and its capital  
21 structure targets) through a combination of dividends  
22 and repurchases of common stock, without pre-judging  
23 a specific common dividend payout level. The  
24 distribution to common shareholders (which may be in  
25 the form of a dividend) is occurring because PG&E  
26 has achieved its target ratemaking common equity

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<sup>73</sup> PG&E Disclosure Statement (June 27, 2003), Exhibit D, at 2. Exhibit B of PG&E's Plan of Reorganization also details interest rates for allowed claims.

ratio of 52% (excluding Rate Reduction Bonds and short-term debt). If PG&E were to use the cash shown as stock repurchases either to retire debt or to build cash reserves, it would not earn its authorized rate of return on equity unless it increased customer rates.

PG&E response to ORA data request 8, Q.1

Assuming that approximately \$400 million is used annually for common stock dividends, the total common stock repurchases would total approximately \$1.551 billion. To protect the common stock repurchase option, the PSA also includes the following language: “the Commission shall not restrict the ability of the boards of directors of either PG&E or PG&E Corporation to declare and pay dividends or repurchase common stock.”<sup>74</sup>

ORA recommends that the Commission reduce the size of the proposed Regulatory Asset to reduce the excess cash PG&E will have available to distribute to common stock shareholders. The Commission should also delete the restrictive language from section 6 of the PSA.

#### **E. The PSA’s Impact on Gas Rates**

The PSA presents a new wrinkle on the electricity crisis:

**The cost of financing, including principal, interest, any fees or discounts payable to investment bankers, capital markets arrangers or book runners, including the fees to be paid to UBS Warburg LLC and Lehman Brothers pursuant to Paragraph 13d, as well as an past or future call premiums on reacquired debt, shall be fully recoverable as part of the new cost of debt to be collected in PG&E’s retail gas and electric rates without further review.**

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<sup>74</sup>

PSA at 15, section 6.

1                   PSA at 20, section 13f (emphasis added).

2                   PG&E’s revenue requirements and post-Chapter 11 ratemaking  
3 testimony refers to electric rate changes, but does not include any  
4 references to gas rates.<sup>75</sup> PG&E estimates that issuance costs will be about  
5 \$80 million, and that about 20 percent, or approximately \$16 million of the  
6 issuance costs will be recoverable in gas rates.<sup>76</sup> PG&E also explained its  
7 rationale for recovering financing costs from gas rates: “These costs will,  
8 in part, be recoverable in gas rates because PG&E is refinancing all of its  
9 debt, including debt that finances assets used in the distribution, storage,  
10 and transmission of natural gas.”<sup>77</sup>

11                   While the \$16 million in issuance costs that would be allocated to  
12 gas rates is relatively small, ORA recommends that the PSA be modified to  
13 delete the contribution by gas customers. As a matter of fairness, the  
14 Commission should not permit costs associated with the electricity crisis to  
15 carry over to gas rates. For example, PG&E’s gas customers in SMUD’s  
16 service area would be unfairly charged for these issuance costs.

17                   **F.     PG&E Should Pay All Professional Fees & Expenses From**  
18                   **Shareholder Funds**

19                   The PSA has PG&E reimburse the Commission for its professional  
20 fees and expenses, recoverable through retail rates:

21                   PG&E shall reimburse PG&E Corporation and the  
22 Commission for all of their respective professional  
23 fees and expenses incurred in connection with the

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<sup>75</sup> PG&E testimony, Chapter 10 (Montana).

<sup>76</sup> PG&E response to ORA data request 3, Q.10 Revised.

<sup>77</sup> Id.



Chapter 11 Case. ... The Commission shall authorize PG&E to recover the amounts so paid or reimbursed to the Commission in retail rates over a reasonable period, not to exceed four years. PG&E shall not recover any portion of the amounts so paid or reimbursed to PG&E Corporation in retail rates; rather, such costs shall be borne solely by shareholders through a reduction in retained earnings.

PSA at 20-21, section 15.

PG&E estimates that PG&E Corporation's professional fees and expenses will total \$125 million through the end of year 2003, and that PG&E's total to date is \$237.5 million.<sup>78</sup> The Commission's professional fees and expenses are unclear at this time.<sup>79</sup>

The PSA is silent on whether PG&E can recover its professional fees and expenses from retail rates. According to PG&E, "[s]ection 15 of the Settlement Agreement does not provide for the regulated utility's professional fees and expenses to be recovered from ratepayers in rates, only the CPUC's."<sup>80</sup> The Energy Division Staff offers a non-committal response on the issue:

Staff objects to this request to the extent that it calls for information or documents described in General

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<sup>78</sup> PG&E response to ORA data request 3, Q.6 Supplemental; Q.8.

<sup>79</sup> PG&E response to ORA data request 3, Q.7. Public Utilities Commission Staff response to ORA data request 2, Q.1 (August 27, 2003), "Staff objects to this request to the extent that it calls for information or documents described in General Objections 1-5, above. Subject to and without waiving these objections or the general objections above, Staff will produce non-confidential information/documents [footnote omitted], if any exist, responsive to this request." Public Utilities Commission Staff did not include any non-confidential information or documents regarding the Commission's professional fees and expenses with its August 27<sup>th</sup> response.

<sup>80</sup> PG&E response to ORA data request 12, Q.1.

1 Objections 1-5, above. Staff further objects on the  
2 ground that the proposed Settlement Agreement speaks  
3 for itself, and thus the information requested is equally  
4 available to ORA. Subject to and without waiving  
5 these objections or the general objections above, Staff  
6 will produce non-confidential information/documents,  
7 if any exist, responsive to this request.

8 Public Utilities Commission Staff response to ORA  
9 data request 2, Q.2.

10 An important point to remember is that PG&E's bankruptcy filing  
11 was *voluntary*. ORA recommends that PG&E reimburse the Commission  
12 for its professional fees and expenses from shareholder funds, and not  
13 include them in retail rates. Furthermore, PG&E should be explicitly  
14 prohibited from recovering its own professional fees and expenses from  
15 retail rates. Both Edison and Sempra were able to resolve their electricity  
16 crisis related financial difficulties without voluntarily entering into  
17 bankruptcy; PG&E's ratepayers should not be held responsible for the costs  
18 of PG&E's attempt to free itself from the Commission's regulation.

19 **G. The Commission Should Not Permit the PSA to Prejudge the**  
20 **Outcome of the ATCP Phase 2 Proceeding**

21 The PSA contains language regarding the pending Annual Transition  
22 Cost Proceeding ("ATCP"), A.01-09-003:

23 and on or as soon as practicable after the Effective  
24 Date, the Commission shall resolve Phase 2 of the  
25 presently pending ATCP Application with no adverse  
26 impact on PG&E's cost recovery as filed.

27 PSA at 17, section 9.

28 PG&E filed its Phase 2 testimony on January 11, 2002. ORA  
29 submitted testimony on April 28, 2003, regarding the reasonableness of  
30 PG&E's power procurement practices, recommending a \$434 million  
31 disallowance. PG&E served rebuttal testimony on July 9, 2003, 14 days

1 after the scheduled service date, opposing ORA's recommendations. ALJ  
2 Barnett took hearings off calendar on June 24, 2003.<sup>81</sup> In this proceeding,  
3 PG&E expresses its *opinion* that ORA is unlikely to prevail on its  
4 disallowance recommendation, citing its own belated rebuttal testimony.<sup>82</sup>

5 ORA recommends that the ATCP Phase 2 language be removed  
6 from the PSA. The Commission should not prejudge a pending application  
7 without appropriate due process. The ATCP proceeding has neither gone to  
8 hearings, nor been briefed or settled. If PG&E is so certain that it will  
9 prevail in the ATCP Phase 2 proceeding, as stated in PG&E's ATCP  
10 rebuttal testimony, the company should not object to continuing that  
11 proceeding to its end. The Bankruptcy OII is not the appropriate  
12 proceeding to resolve the ATCP Phase 2 application.

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<sup>81</sup> CPUC Daily Calendar, June 24, 2003 at 10.

<sup>82</sup> PG&E testimony, Chapter 12, (McManus) at 12-14 to 12-15.

1

## CHAPTER 6

2

### ENVIRONMENTAL ISSUES

3

(WITNESS: TRUMAN L. BURNS)

4

#### I. SUMMARY

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This chapter discusses various environmental issues related to the PSA. In summary, ORA recommends that the proposed Land Conservation Commitment needs additional clarifications; the Clean Energy Technology Commitment should be removed from the PSA, and that the proposed funding of \$15 million be deducted from the Regulatory Asset.

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#### II. ENVIRONMENTAL ISSUES

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##### A. PG&E Lands

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The PSA includes proposed environmental protections and enhancements.<sup>83</sup> According to PG&E, the utility owns approximately 144,000 acres of watershed lands associated with its hydroelectric generating system and the approximately 655-acre Carizzo Plains property.<sup>84</sup> The PSA states that PG&E shall establish a

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<sup>83</sup>

PSA at 21-23, section 17 and Appendix E. PG&E's prepared testimony, Chapter 3, Appendix 3-B, includes maps of the watershed lands and Carizzo Plains, although the maps lack useful information, such as the names of nearby cities or roads. ORA assumes that the watershed lands referred to in the PSA are roughly equivalent to the watershed lands previously discussed in the Draft Environmental Impact Report for A.99-09-053 (Nov. 2000).

<sup>84</sup>

PG&E certainly owns additional lands that are excluded from the PSA, such as lands surrounding Diablo Canyon. It is not clear why PG&E limited itself to only watershed lands and the Carizzo Plains property.

1 California non-profit corporation, PG&E Environmental Enhancement  
2 Corporation (“PG&E EEC”), “to oversee the Land Conservation Commitment and  
3 to carry out environmental enhancement activities.”<sup>85</sup> The governing board of the  
4 PG&E EEC would include one representative each from PG&E, the Commission,  
5 the California Department of Fish and Game, the State Water Resources Control  
6 Board, the California Farm Bureau Federation and three public members to be  
7 named by the Commission.<sup>86</sup> Under the PSA, PG&E would fund the PG&E EEC  
8 with \$70 million in cash paid in installments, and “[t]he Commission shall  
9 authorize PG&E to recover these payments in retail rates without further  
10 review.”<sup>87</sup>

11 The watershed lands and Carizzo Plains would be subject to conservation  
12 easements or donated in fee simple to public agencies or non-profit conservation  
13 organizations:

14 The Watershed Lands and Carizzo Plain shall (1) be subject  
15 to permanent conservation easements restricting development  
16 of the lands so as to protect and preserve their beneficial  
17 public values, and/or (2) be donated in fee simple to one or  
18 more public entities or qualified non-profit conservation  
19 organizations, whose ownership will ensure the protection of  
20 these beneficial public values. PG&E will not be expected to  
21 make fee simple donations of Watershed Lands that contain  
22 PG&E’s or a joint licensee’s hydroelectric project features.  
23 In instances where PG&E had donated land in fee, some may  
24 be sold to private entities subject to conservation easements  
25 and others, without significant public interest value, may be  
26 sold to private entities with few or no restrictions.

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<sup>85</sup> PSA at 22, section 17b.

<sup>86</sup> It is not clear why the California Farm Bureau Federation is included on the board, as opposed to environmental advocacy organizations, such as California Hydropower Reform Coalition or Environmental Defense.

<sup>87</sup> PSA at 23, section 17c, emphasis added.

1                   PSA at 34, Appendix E.

2                   The PSA does not specify the disposition of individual properties. The  
3                   PSA also states that the watershed lands and Carizzo Plains are “worth an  
4                   estimated \$300 million.”<sup>88</sup>

5                   **B.     ORA Investigation**

6                   Given an extremely short time frame, ORA conducted some discovery on  
7                   the PSA Land Conservation Commitment. ORA requested work papers  
8                   supporting the \$300 million valuation of the watershed lands and Carizzo Plains  
9                   properties. PG&E responded that there are “no such workpapers”<sup>89</sup>, and that the  
10                  valuation “is PG&E’s estimate. It is not based on an appraisal or other formal  
11                  valuation, but on PG&E’s understanding that Sierra lands are worth \$2000 per  
12                  acre or more on average. Also, a March 9, 2001 *Los Angeles Times* article  
13                  estimated that the watershed lands alone are worth \$370 million.”<sup>90</sup>

14                  ORA requested work papers supporting the proposed \$70 million level of  
15                  funding for the PG&E EEC; PG&E responded by objecting to the data request and  
16                  stating that there are “no such work papers”<sup>91</sup> and that the funding level “was a  
17                  negotiated amount.”<sup>92</sup>

18                  Since the PSA states that the Commission shall authorize PG&E to recover  
19                  the \$70 million in funding for the PG&E EEC “in retail rates without further  
20                  review,” ORA asked PG&E if funds for the PG&E EEC are spent improperly,

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<sup>88</sup>       PSA at 22, section 17.

<sup>89</sup>       PG&E response to ORA data request 1, Q.14.

<sup>90</sup>       J. Malkin letter at 1, July 25, 2003.

<sup>91</sup>       PG&E response to ORA data request 1, Q.15.

<sup>92</sup>       J. Malkin letter at 2, July 25, 2003.

1 would the Commission still be required to authorize PG&E to recover further  
2 payments without further review. PG&E responded in the affirmative: “Yes.  
3 PG&E’s sole responsibility will be to collect the money in rates and turn it over to  
4 PG&E Environmental Enhancement Corporation. PG&E will not control the  
5 spending of the money by PG&E Environmental Enhancement Corporation.”<sup>93</sup>

6 ORA also asked PG&E how much land it plans on donating to conservation  
7 groups, and received a non-committal response: “The governing board of [PG&E  
8 EEC] will develop a plan for the protection of the lands for the benefit of the  
9 public. That plan will include both donations in fee and conservation easements.  
10 Until the [PG&E EEC] board is formed and completes its work, it is not possible  
11 to state how much land PG&E will donate in fee.”<sup>94</sup> PG&E was equally non-  
12 committal about the extent of conservation easements: “Until the board is formed  
13 and completes its work, it is not possible to state how much land PG&E will  
14 encumber with conservation easements.”<sup>95</sup>

15 The potential ratepayer costs and benefits for the proposed Land  
16 Conservation Commitment are important to ORA and to the propriety of the PSA.  
17 ORA asked about the potential ratepayer costs and benefits associated with the  
18 conservation easements. PG&E responded with an inadequate summary of costs  
19 and benefits:

20 Ratepayers and all other residents of California will benefit  
21 from conservation easements because they conserve land for  
22 a broad range of beneficial public values, including the  
23 protection of the natural habitat of fish, wildlife and plants,  
24 the reservation of open space, outdoor recreation, sustainable  
25 forestry, agricultural uses, and historic values. The ratepayer  
26 costs associated with conservation easements would be those

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<sup>93</sup> PG&E response to ORA data request 1, Q.16.

<sup>94</sup> PG&E response to ORA data request 1, Q.19.

<sup>95</sup> PG&E response to ORA data request 1, Q.20.

1 from the funding of the PG&E Environmental Enhancement  
2 Corporation. **We do not anticipate that the IRS will allow**  
3 **any tax benefits to be associated with the creation of the**  
4 **conservation easements.**

5 PG&E response to ORA data request 1, Q.21, emphasis added.

6 The environmental review process under the California Environmental  
7 Quality Act (“CEQA”) could be an important element of PG&E’s proposal. ORA  
8 asked PG&E whether the donation of conservation easements would require  
9 review by the CPUC under CEQA. PG&E responded that the company “will  
10 apply to the CPUC for approval under Public Utilities Code section 851 of any  
11 donations of conservation easements to be made pursuant to the settlement  
12 agreement. At that time, the CPUC will perform the appropriate CEQA review.”<sup>96</sup>  
13 PG&E provided a similar response regarding land donations.<sup>97</sup>

14 Finally, ORA inquired about the interaction between the proposed duties of  
15 the PG&E EEC and PG&E’s obligations under its FERC licenses for hydroelectric  
16 facilities. PG&E responded that “PG&E’s obligations under its FERC licenses  
17 remain obligations of PG&E and nothing in the agreement transfers any of those  
18 obligations or duties to another party. Neither the settlement agreement nor any  
19 actions by PG&E EEC will supersede any of PG&E’s obligations under its FERC  
20 licenses.”<sup>98</sup>

## 21 **C. Discussion & Recommendation**

22 As presented in the PSA, the Land Conservation Commitment needs  
23 additional clarifications. At this point, it is essentially an agreement to do  
24 something in the future, but without much definition. To provide balanced

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<sup>96</sup> PG&E response to ORA data request 3, Q.1.

<sup>97</sup> PG&E response to ORA data request 3, Q.2.

<sup>98</sup> PG&E response to ORA data request 3, Q.11.



1 representation, the governance of the PG&E EEC needs to include ORA and  
2 environmental advocacy organizations. Appendix E of the Land Conservation  
3 Commitment refers to a process for the development of the conservation  
4 easements and land donation plan<sup>99</sup>, but without a necessary schedule or timetable  
5 for completion. Beyond land uses, minimum and optimal stream flows should  
6 also be considered in the Land Conservation Commitment. Furthermore, since the  
7 \$70 million funding level was a negotiated figure, there is no justification for  
8 whether this amount is reasonable for the proposed tasks. Before the  
9 establishment of a PG&E EEC, inclusion of appropriate financial controls will  
10 also be necessary since the PSA states that “[t]he Commission shall authorize  
11 PG&E to recover these payments in retail rates without further review.”<sup>100</sup>

12 While the essential purpose of the PSA is to resolve PG&E’s financial  
13 woes, the land conservation issues included in the PSA are also important to  
14 ratepayers. The Land Conservation Commitment does not appear to generate any  
15 immediate additional cash for the PSA, certainly not \$300 million; in fact, it  
16 creates the additional \$70 million cost of funding the PG&E EEC. Those costs  
17 weigh favorably against the intangible environmental benefits that will result from  
18 land conservation. ORA is surprised that PG&E believes that the IRS will not  
19 allow any tax benefits associated with the creation of the conservation easements;  
20 if this is true, it undermines part of the purpose of creating the conservation  
21 easements.

22 ORA recommends that the Commission consider the modifications offered  
23 above to clarify the Land Conservation Commitment. ORA notes that the  
24 Commission has already begun a process to review utility environmental issues in

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<sup>99</sup> Appendix E at 35.

<sup>100</sup> PSA at 23, section 17c, emphasis added.

1 the so-called Sustainability OIR, R.03-03-015; that proceeding may be the logical  
2 place for further review.

3 **D. Clean Energy Commitment**

4 The PSA also includes a so-called “Clean Energy Technology  
5 Commitment” (“CETC”).<sup>101</sup> The CETC would establish an as yet unnamed  
6 California non-profit corporation “dedicated to supporting research and investment  
7 in clean energy technologies primarily in PG&E’s service territory.” PG&E  
8 would fund the new non-profit corporation over five years with \$15 million of  
9 shareholder funds: “The Commission shall not include any portion of this funding  
10 in PG&E’s retail rates.” Further funding is somewhat vague: “PG&E and the  
11 Commission shall work together to attract additional funding for the non-profit  
12 corporation.” The non-profit corporation would have a board consisting of nine  
13 members, three appointed by the Commission and PG&E, and the remaining three  
14 selected jointly by the Commission’s appointees and PG&E’s appointees.  
15 PG&E’s testimony states that “[t]he non-profit corporation will function as an  
16 incubator to spur investment, research, development and implementation of new  
17 clean technologies.”<sup>102</sup> Neither the PSA nor PG&E’s testimony defines the term  
18 “clean energy technology.”

19 While ORA sees ratepayer benefits in the Land Conservation Commitment,  
20 we see little to recommend the CETC. The essential purpose of the PSA is to  
21 resolve PG&E’s financial woes, but the company apparently has \$15 million that  
22 it wants to spend on a new initiative. PG&E is already authorized to collect  
23 approximately \$390 million annually for public purpose programs, of which \$32.6  
24 million is spent on research, development and demonstration (“RD&D”)

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<sup>101</sup> PSA at 23, section 18.

<sup>102</sup> PG&E testimony, Chapter 3, at 3-5.

1 projects.<sup>103</sup> The additional \$15 million for the CETC represents 46 percent of  
2 present RD&D funding. Ratepayers would be better off if PG&E deducted the  
3 \$15 million for the CETC from the proposed \$2.21 billion Regulatory Asset.  
4 ORA recommends that the CETC be removed from the PSA, and that the  
5 proposed funding of \$15 million be deducted from the Regulatory Asset.

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<sup>103</sup> PG&E Chapter 11 workpapers at 15, ln. 113.

1 **CHAPTER 7**

2 **INCOME TAX ISSUES**

3 (WITNESS: JOSEPH R. CABRERA)

4 **I. SUMMARY AND RECOMMENDATIONS**

5 This Chapter discusses the various income tax issues contained in the Proposed  
6 Settlement Agreement (PSA). Federal and California state income taxes are a significant  
7 cost component associated with the Regulatory Asset. Ratepayers and interested parties  
8 should be made aware of how taxes significantly add to the overall cost of the Regulatory  
9 Asset. ORA reviewed PG&E's testimony, exhibits and responses to ORA data requests  
10 in order to assess the overall income tax implications of the PSA.

11 ORA recommends the following:

- 12 1. The Commission should seriously consider the tax implications of the PSA.  
13 The associated tax costs are approximately the same amount as the Regulatory  
14 Asset value itself. The Commission should limit the total federal income tax  
15 costs of the Regulatory Asset that PG&E may recover in rates to the amount of  
16 federal tax savings realized by PG&E as a result of the unrecovered energy  
17 costs that were deducted as net operating losses ("NOLs") on PG&E's federal  
18 income tax return(s).
- 19 2. The Regulatory Asset Revenue Adjustment Mechanism (RARAM) or other  
20 Tracking Account is the appropriate method to track the amounts recovered  
21 from PG&E from generators or other energy suppliers in order to provide for  
22 the opportunity to determine if the recoveries are fully taxable or not. To the  
23 extent these recoveries exceed the tax savings realized from the net operating  
24 losses, the Regulatory Asset should be reduced dollar for dollar.
- 25 3. The estimated state income taxes recoverable in rates should be recalculated  
26 using a Regulatory Asset tax basis of [REDACTED] billion. This represents that  
27 portion of PG&E's 2000 California net operating loss which could not be  
28 deducted.

## **II. THE TAX COST OF THE REGULATORY ASSET IS HIGH.**

The PSA provides for recovery of income taxes in two ways: First, the annual amortization of the Regulatory Asset will be Tax-Effectuated. This means that federal and state income taxes, grossed-up, will be added to the revenue requirement. The total annual Regulatory Asset amortization Tax Effect projected over the amortization period is \$1.520 billion. Secondly, the annual Regulatory Asset amortization will include an average annual return on rate base component, grossed-up for taxes. The total amount of the taxes included in the average annual return on rate base component is \$480.8 million. In other words, ratepayers will be paying over \$2 billion in income taxes on a Regulatory Asset amount of \$2.210 billion. Further, the amount of federal income taxes projected to be collected in rates exceeds the federal tax savings realized by PG&E as a result of the deducted unrecovered energy costs. PG&E represents that it received approximately [REDACTED] billion in federal income tax refunds as a result of the NOLs created by the energy crisis.<sup>104</sup>

Ratepayers will pay more income taxes included in the Regulatory Asset's revenue requirement than PG&E recovered in income tax refunds after deducting the underlying cost (unrecovered energy costs) of the Regulatory Asset. In other words, ratepayers will pay more in taxes on the Regulatory Asset than the tax value of the unrecovered energy costs. This is inequitable to ratepayers. Thus the federal income tax costs of the Regulatory Asset recoverable in rates should be limited by the amount of federal income tax benefits realized by PG&E as a result of the unrecovered energy costs.

### **A. Did Ratepayers Benefit From the Actual Tax Refunds?**

Ratepayers should know whether or not the amount of the Regulatory Asset was mitigated (reduced) by the actual federal and state income tax refunds

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<sup>104</sup>PG&E Response to ORA Data Request 11. PG&E asserts this Response contains confidential information.

1 received by PG&E as a result of the NOL sustained in tax year 2000. However,  
2 the details of how, if ever, the refunds were included in the calculation of the  
3 Regulatory Asset are guarded secrets; the parties to the settlement discussions  
4 claim they are legally prohibited from disclosing such information.<sup>105</sup> According  
5 to PG&E's testimony,<sup>106</sup> the amount of the Procurement Cost Undercollection as  
6 of January 1, 2003 is \$9.707 billion, while the after tax amount is \$3.894 billion  
7 less, or \$5.813 billion. This suggests that PG&E should have received income tax  
8 refunds of approximately \$3.894 billion, not [REDACTED] billion as PG&E represents.<sup>107</sup>  
9 Therefore, ORA poses the obvious questions: (1) what happened to [REDACTED] billion  
10 in federal and state income tax refunds? (2) Why should ratepayers be forced to  
11 pay over \$2 billion in projected tax costs while there is a huge discrepancy  
12 between the purported tax refunds and the projected tax costs of the Regulatory  
13 Asset? Further, the amount of the actual NOL allocable to the regulated company  
14 is unclear, as well as how, if ever, income tax refunds were accounted for when  
15 determining the amount of the Regulatory Asset.

## 16 **B. How Were the Tax Refunds Included in the Regulatory Asset Value?**

17 According to PG&E, there is no relationship between the tax benefits  
18 realized as a result of the tax year 2000 NOLs and the size of the Regulatory  
19 Asset.<sup>108</sup> However, in discussions with PG&E staff, ORA was told that the tax

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<sup>105</sup> PG&E refused to disclose this information claiming that, anything that might be considered "workpapers" supporting the determination of the amount of the Regulatory Asset would be materials prepared as part of the settlement discussions; pursuant to the June 19, 2003 Order in *In re Pacific Gas and Electric Company*, in the United States Bankruptcy Court such material "shall not be subject to discovery."

<sup>106</sup> Chapter 12, Claims By and Against PG&E, page 12-4.

<sup>107</sup> PG&E Response to ORA Data Request 11, 8-28-03.

<sup>108</sup> PG&E Response to ORA Data Request 3, Q. 4.

1 refunds included in the cash balance served to reduce the amount of unrecovered  
2 energy costs included in the Regulatory Asset, and in that way, ratepayers receive  
3 the benefit of the refunds.<sup>109</sup> PG&E has not substantiated this claim and ORA has  
4 not seen evidence to support the contention that the Regulatory Asset was reduced  
5 by any amount of tax refunds. PG&E has refused to allow ORA access to the  
6 people and documents supporting the settlement numbers.<sup>110</sup>

7 PG&E asserts that ratepayers do benefit from the purported [REDACTED] billion  
8 dollars in income tax refunds in that the refunds have contributed to the  
9 company's cash available for paying creditor claims and other expenses. The cash  
10 balance, therefore, reduces PG&E's debt financing requirements as well as serves  
11 to strengthen the company's overall financial profile.<sup>111</sup> According to PG&E, the  
12 cash on hand available to pay creditors (purportedly including the [REDACTED] billion  
13 of tax refunds) and the Regulatory Asset are two inputs into PG&E's expected  
14 2004 financial performance.<sup>112</sup> If this is the case, why is only [REDACTED] billion in tax  
15 refunds being considered while the estimated tax cost of the Regulatory Asset is  
16 over \$2 billion?

17 If the cash balance available to PG&E included the tax refunds actually  
18 collected, and the Regulatory Asset was reduced by the tax refund amounts, then  
19 the Regulatory Asset directly includes the tax benefits of the unrecovered energy  
20 costs. However, parties such as ORA, not involved with the settlement  
21 discussions cannot ascertain whether or not the tax refunds were considered in  
22 determining the amount of the Regulatory Asset with any degree of certainty. At  
23 best, an inference can be made that at least indirectly, the tax refunds served to

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<sup>109</sup> Meetings at PG&E Headquarters on August 7 and 12, 2003.

<sup>110</sup> ORA Attorney Letter to PG&E dated August 20, 2003.

<sup>111</sup> PG&E Response to ORA Data Request 3, Q. 5.

<sup>112</sup> PG&E Response to ORA Data Request4, Q. 3.

1 mitigate the amount that PG&E must borrow to pay creditor claims, thereby  
2 minimizing the cost of borrowing. Since the actual amount of federal and state  
3 income tax savings PG&E received as a result of the tax losses caused by the  
4 unrecovered energy costs is not known, then the estimated federal income tax  
5 costs associated with the Regulatory Asset should be limited to the represented  
6 [REDACTED] billion in federal income tax refunds received by PG&E. This amount  
7 serves to place an objective tax value on the associated Regulatory Asset, and by  
8 default, a yard stick by which the federal income tax cost of the Regulatory Asset  
9 could be measured.

10 It is unfair to ratepayers to estimate projected tax costs of the Regulatory  
11 Asset using conventional regulatory tax models while tax refunds based upon cash  
12 basis accounting are allegedly being used to offset the Regulatory Asset amount.  
13 ORA recommends that PG&E's recovery in rates of the total federal income tax  
14 costs associated with the Regulatory Asset be limited to the amount of federal  
15 income taxes saved by PG&E as a result of deducting the relating losses on their  
16 federal income tax returns as NOLs.

### 17 **III. THE REGULATORY ASSET'S TAX BASIS.**

18 For federal income tax purposes it is reasonable to assert that the Regulatory Asset  
19 does not have a tax basis because the associated cost of the asset (unrecovered energy  
20 costs) was deducted as NOLs in years prior to 2000 in the form of net operating loss  
21 carrybacks. In other words, for federal income tax purposes, the tax basis of the  
22 unrecovered energy costs was used to offset taxable incomes in prior years and cannot be  
23 used to offset the taxable income generated from recovering the Regulatory Asset in  
24 future years. This is analogous with depreciable real property whose cost has been fully  
25 depreciated and is subsequently sold; the entire gain is taxable without the offset for tax  
26 cost (basis). Therefore, the Regulatory Asset has no tax basis left for *federal income tax*



1 *purposes*, and the recovery of the asset, amortized into rates over the amortization period,  
2 is taxable income for federal purposes without an associated expense to offset it.

3 However, for *California state income tax purposes*, ORA calculated a tax basis of  
4 [REDACTED] ([REDACTED] billion), which represents that portion of PG&E's 2000  
5 California NOL that could not be deducted in 2001 and 2002.

6 California tax law does not provide for a net operating loss carryback. Only 55%  
7 of the year 2000 loss can be *carried forward* for a five-year period for net operating  
8 losses incurred in income years beginning after 1999. Further, for tax years 2002 and  
9 2003, California suspended the use of NOL carry-forwards against 2002 and 2003  
10 taxable incomes. For PG&E, 55% of its 2000 California NOL amounted to  
11 [REDACTED] Therefore, approximately [REDACTED] represents the total 2000  
12 state NOL of which [REDACTED] could not be deducted (disallowed 45% portion)  
13 because of the 55% limitation.<sup>114</sup> Because California suspended the use of NOL carry-  
14 forwards for income years 2002 and 2003, [REDACTED] of PG&E's deductible  
15 portion of its state NOL ([REDACTED]) is unused. Therefore, a total of [REDACTED]  
16 ([REDACTED] plus [REDACTED]) is unused and available to add to the tax basis of the  
17 Regulatory Asset for state income tax purposes.

18 **A. Tax Cost Basis Adjustments Under IRC Section 1091.**

19 There is an analogous provision in the income tax law which serves to  
20 further explain ORA's position. IRC Section 1091 provides for an upward (tax

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<sup>113</sup> PG&E's Response to CPUC's April 29, 2002 Information Request No.3, dated May 13, 2002, Request No. 8(i). Also, Response to ORA DR 11, 8-28-03. PG&E asserts these Responses contain confidential information.

<sup>114</sup> [REDACTED] billion less [REDACTED] billion = [REDACTED] billion.

<sup>115</sup> PG&E Response to ORA Data Request 11, 8-28-03. PG&E assert this response contains confidential information.

1 cost) basis adjustment for certain sales of stock or securities under the wash sale  
2 rules. A tax deduction for a loss sustained on a sale of stock or securities is not  
3 allowed if, within a period beginning 30 days before the date of the sale and  
4 ending 30 days after that date, the taxpayer has reacquired the same stock. When  
5 a tax loss (deduction) is disallowed because of the wash sale rules, the amount of  
6 the disallowed loss is *added* to the cost of the new stock or securities acquired  
7 within the aforementioned 60-day period. The result is that the new tax basis  
8 (cost) of the stock or securities *includes* the loss that could not be deducted  
9 because of statutory limitations, and the taxpayer enjoys the tax benefit of the  
10 higher tax cost of the new stock or securities when they are subsequently sold.  
11 The California income tax rules for wash sales are the same as the federal rules.<sup>116</sup>

12 The statutory limitations applicable to the California state NOL deduction  
13 is analogous to the wash sale rules. 45% of PG&E's state (tax year 2000) NOL  
14 was not allowed as a deduction, as well as that unused portion which could not be  
15 deducted in tax year 2002 because of the NOL carry-forward suspension.  
16 Therefore, the unused tax losses should be added to the tax basis of the Regulatory  
17 Asset for state income tax purposes.

18 ORA recommends that the estimated state income taxes recoverable in rates  
19 be recomputed to reflect a state income tax basis of [REDACTED] billion. This is the  
20 amount of the tax losses stemming from unrecovered energy costs that has not  
21 been deducted for state income tax purposes and is available to offset taxable  
22 income from the Regulatory Asset amortization.

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<sup>116</sup> California law incorporates the federal law by reference.

#### 1    **IV.    BALANCING ACCOUNTS AND INCOME TAXES**

2            Part of the difficulty in calculating the tax effects of the PSA is that it combines  
3    funding mechanisms that are after-tax (cash) with elements, which are pre-tax (2003  
4    headroom and revenue requirement associated with the Regulatory Asset). This problem  
5    could have been avoided had the Regulatory Asset been sized to equal the net under-  
6    collection in the relevant regulatory account(s) at the time when it is consummated. Such  
7    a proposal is discussed in Chapter 4.

8            Income taxes are not usually accounted for in balancing accounts. Balancing  
9    accounts used to account for energy costs have traditionally excluded concerns for  
10   income taxes. The issue of income taxes may arise because substantial over-or under-  
11   collections at the end of a taxable year may affect a utility's actual tax liability. The  
12   result is that in a period where there is an over-collection, actual income taxes may be  
13   higher than book, and when there is an under-collection, actual income taxes may be  
14   lower than book.

15           Rather than adjusting rates up or down for taxes as under-or over-collections  
16   change from year to year, income taxes are ignored on the basis that balancing account  
17   adjustment procedures tend to level out between periods. In other words, periods of over-  
18   collection will be followed by periods of under-collection so that over the long term,  
19   income tax expense will balance out. It is reasonably assumed that any imbalance will be  
20   corrected in subsequent periods so that ratepayers and utilities are both adequately  
21   protected.

#### 22   **V.    REGULATORY ASSET TAX BALANCING ACCOUNT (RATBA).**

23           There has been much discussion and ensuing confusion over the matter of the  
24   RATBA. The purpose of the RATBA is to protect PG&E from the possibility that the  
25   taxing authorities will consider the Regulatory Asset income in the year that PG&E is  
26   given regulatory approval to collect on the Regulatory Asset. It appears that at the time

1 of the settlement discussions, the parties considered the possibility that the Regulatory  
2 Asset could carry an immediate tax cost as a result of recognizing it, in its entire amount,  
3 as taxable income in one year. If there is no balancing account and PG&E were taxed in  
4 one year, it would change the entire financial structure of the post-bankruptcy PG&E in  
5 that there would be a one time larger tax cost associated with the Regulatory Asset.  
6 Ratepayers, at least indirectly, benefit from this balancing account in that should PG&E  
7 be taxed in one year, it could result in higher debt costs. ORA does not object to this  
8 balancing account and finds it to be a prudent risk management strategy.

9 PG&E's position is that the Regulatory Asset should be taxable as it is amortized  
10 (collected in rates) over the amortization period.<sup>117</sup> At this time, PG&E does not plan to  
11 seek an Internal Revenue Service advanced ruling on this issue. ORA concurs with this  
12 tax position as there are no rules or regulations that support inclusion of the Regulatory  
13 Asset into taxable income in the year PG&E receives regulatory approval.

14 The Regulatory Asset represents a receivable due from ratepayers payable over the  
15 amortization period. It is ORA's opinion that in order for the Regulatory Asset to be  
16 taxable in one period, PG&E must have constructive receipt of the income. Constructive  
17 receipt occurs when income is credited without restriction and made available to a  
18 corporate taxpayer. However, for tax purposes, the Regulatory Asset carries with it  
19 significant restrictions and limitations over how and when it is collected. There must be  
20 no substantial limitations or conditions on PG&E's right to bring the Regulatory Asset  
21 within its control in order for the Regulatory Asset to be considered constructively  
22 received in the year of regulatory approval.<sup>118</sup>

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<sup>117</sup> PG&E Response to ORA Data Request 4, Q. 4.

<sup>118</sup> IRC Section 451, Income Tax Regulations at Section 1.451.

1 **VI. THE REGULATORY ASSET WILL BE OFFSET, *NET OF TAX*, FOR ANY**  
2 **REFUNDS PG&E MAY RECOVER FROM ENERGY SUPPLIERS.**

3 The PSA provides for the Regulatory Asset being reduced, dollar for dollar, by  
4 any refunds that PG&E is able to recover from suppliers, *net of tax*. That is, any amounts  
5 that reduce the Regulatory Asset will be on an after-tax basis. For every dollar  
6 recovered, estimated federal and state income taxes will be deducted (withheld), and the  
7 net amount used to reduce the Regulatory Asset. This is because the refunds received, if  
8 any, will represent taxable income to PG&E. Refunds from suppliers are taxable income  
9 because the energy costs incurred by PG&E in 2000 and 2001 created tax deductions.  
10 Under the tax benefit doctrine of the Internal Revenue Code (IRC), amounts previously  
11 deducted against taxable income and subsequently recovered are taxable revenues *to the*  
12 *extent that the costs incurred reduced PG&E's tax liability* in a prior year.<sup>119</sup> This last  
13 point is a critical distinction in the law because it creates an upper limit in which refunds  
14 or other recoveries are considered taxable income. Therefore, there is an upper limit to  
15 which taxes can be “withheld” from refunds received from suppliers. It is in the best  
16 interest of ratepayers to maximize every dollar reduction in the Regulatory Asset.

17 PG&E cited IRC Section 451<sup>120</sup> to support the conclusion that any amounts  
18 received as refunds, claim offsets or other credits from generators or other energy  
19 suppliers are taxable income.<sup>121</sup> In ORA's opinion, this IRC section has limited  
20 applicability to this issue because it provides only for the proper year of inclusion in  
21 taxable revenue amounts of gross income under the method of accounting used by PG&E  
22 in computing taxable income (see discussion on the RATBA). In ORA's opinion, it is  
23 not the operative IRC section. Instead, IRC section 111 is the more pertinent section.  
24 Under this code section, the receipt of an amount that was part of an earlier deduction or

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<sup>119</sup> IRC Section 111.

<sup>120</sup> PG&E Response to ORA Data Request 4, Q. 1.

<sup>121</sup> Also see Proposed Settlement Agreement, Exhibit to Prepared Testimony, section 2(d).

1 credit is considered a taxable recovery and generally must be included, partially or  
2 totally, in income in the year of receipt. Common types of recoveries are refunds,  
3 rebates, credits and reimbursements. However, under IRC section 111(b), recoveries of  
4 amounts for which a deduction was claimed in prior tax years must be included in taxable  
5 income *to the extent the deduction(s) reduced PG&E's tax liability in the year of the*  
6 *deduction*. In other words, to the extent that PG&E recovers more than the amount of  
7 taxes it saved as a result of the tax deductions associated with energy costs, the  
8 Regulatory Asset should be reduced dollar for dollar, without the necessity of  
9 "withholding" taxes.

10 PG&E represents that it received approximately [REDACTED] billion dollars in federal  
11 and state income tax refunds. Therefore, it is reasonable to conclude that any energy  
12 costs that PG&E is able to recover from suppliers would carry a maximum tax cost of  
13 [REDACTED] billion, which represents *the extent the associated deduction(s) reduced PG&E's*  
14 *tax liability in the year of the deduction(s)*. Therefore, ORA recommends that refunds or  
15 other recoveries that PG&E is successful in collecting that exceed the tax benefit of the  
16 underlying tax losses be used to reduce the Regulatory Asset dollar for dollar.

17 The PSA does not provide for a method of tracking the amount of refunds from  
18 generators and other energy suppliers. However, PG&E's Prepared Testimony Chapter  
19 10, Section C proposes that the RARAM account (which will track the amortization of  
20 the proposed Regulatory Asset) be used to track any credits resulting from refunds or  
21 other credits from suppliers. ORA recommends that this balancing account also track any  
22 refunds gross of tax. In the alternative, a separate Tracking Account should be used to  
23 track any refunds gross of tax in order to protect ratepayers in the event that PG&E is  
24 successful in recovering refund amounts which exceed the tax benefits of the associated  
25 costs realized in prior years. The Tracking Account would track all amounts received  
26 from generators or other energy suppliers in which PG&E successfully collects refunds,  
27 rebates, credits and other reimbursements.

1   **VII. CONCLUSIONS**

2           The current terms of the PSA provide for a tax cost which is not commensurate to  
3   the underlying tax value of the Regulatory Asset. In other words, the PSA provides a  
4   Regulatory Asset tax carrying cost that exceeds its underlying tax value as measured by  
5   the amount of federal and state income tax refunds received by PG&E as a result of the  
6   NOL in 2000. The estimated tax of the Regulatory Asset recoverable in rates almost  
7   equals the value of the Regulatory Asset itself.

8           The tax value of the Regulatory Asset is more closely related to the tax savings  
9   realized by PG&E after deducting unrecovered energy costs on federal and state income  
10   tax returns. In other words, the tax value of the Regulatory Asset is more closely related  
11   to the tax benefits associated with the asset's true nature; unrecovered energy costs.  
12   Therefore, ORA recommends that for federal income tax purposes, the amount of federal  
13   income taxes recoverable in rates be limited to the amount of federal income benefits  
14   realized by PG&E after deducting the federal NOL. For state income tax purposes, the  
15   estimated state income taxes should be recalculated using a Regulatory Asset tax basis  
16   equal to the portion of PG&E's state NOL that could not be deducted.

17           Therefore, ORA recommends that the tax cost of the Regulatory Asset be  
18   minimized to the extent possible.

1 **CHAPTER 8**

2 **FINANCIAL REVIEW**

3 (Witnesses: Mark Kent Bumgardner, MBA, CPA, and Mark Waterworth, CPA)

4 **I. SUMMARY AND RECOMMENDATIONS**

5 The purpose of this chapter is to address ORA's review of the key financial data  
6 that was the basis for the PSA. ORA's review was hampered by PG&E's refusal to  
7 provide access to facilities, people and supporting documents. The primary findings are  
8 that:

- 9 ✓ The amount of available cash is understated by \$687 million;
- 10 ✓ The uses of funds is overstated by \$424 million;
- 11 ✓ The ratepayer's contribution is understated by \$1,882 million;
- 12 ✓ The shareholders' contribution is overstated by \$315 million; and;
- 13 ✓ The regulatory asset is understated by \$145 million.

14 **II. INTRODUCTION**

15 ORA's review of financial data included in the PSA consisted principally of  
16 applying analytical procedures to financial data and making inquiries of persons  
17 responsible for the financial data. The scope of ORA's review is difference from an audit  
18 conducted in accordance with generally accepted auditing standards, the objective of  
19 which is the expression of an opinion regarding the financial statements taken as a whole.  
20 Accordingly, ORA does not express such an opinion. During its financial review ORA  
21 attempted to:

- 22 1. Review the Scoping Memorandums ("SM")
- 23 2. Review the PSA;



- 1           3. Review PG&E's testimony and workpapers for issues and supporting  
2           documentation;
- 3           4. Review Energy Division's testimony and workpapers for issues and supporting  
4           documentation;
- 5           5. Obtain an understanding of the financial numbers used in developing the PSA;  
6           and,
- 7           6. Verify the financial basis of the PSA.

### 8   **III.   LACK OF COOPERATION FROM PG&E**

9           At the start of ORA's financial review to verify the basis of the numbers used by  
10          Energy Division and PG&E in the PSA and their testimony, ORA submitted a written  
11          data request on some of the key financial numbers and corroborating financial numbers,  
12          to begin its analysis. PG&E, in its response, refused to provide ORA with the access to  
13          the financial numbers, the documents supporting these numbers, and the people at PG&E  
14          who were responsible for these numbers. This lack of access of made it impossible for  
15          ORA to perform a reasonable review of the financial basis of the PSA.

16          In PG&E's response it indicated that it objected on the "grounds that a financial  
17          review is outside the scope of this proceeding as set forth in the July 14, 2003, Scoping  
18          Memo and Ruling of Assigned Commissioner ("Scoping Memo"). PG&E further objects  
19          to this request to the extent that it calls for information to be provided to ORA in  
20          connection with an ORA audit of PG&E's accounting system that is not relevant to the  
21          criteria for evaluating the settlement as set forth in the Scoping Memo, and is not  
22          reasonably calculated to lead to the discovery of admissible evidence. PG&E objects on  
23          the further ground that it is unduly burdensome." "Subject to these objections and  
24          without waving them, PG&E will provide information and documents in response to the  
25          other questions in this data request, as set forth in those responses." (PG&E response to  
26          data request ORA-6, question 1). ORA made several attempts to contact PG&E's project  
27          manager, and case attorney to no avail, and mailed PG&E's attorney a letter on August  
28          20, 2003, requesting access. On August 21, 2003, Mr. Malkin, responded indicating that

1 PG&E declined to provide ORA access because there were several audits performed two  
2 to five years ago, and Energy Division is currently auditing the Transition Revenue  
3 Account (“TRA”), TCBA, generation memorandum accounts, etc. through 2003 (August  
4 21, 2003 letter from Mr. Malkin to Mr. Cagen). ORA needed access to current  
5 information to ensure that the numbers used in the PSA are valid, and determine that  
6 PG&E is using the correct source. ORA views PG&E and its attorney’s actions as an  
7 attempt to prevent a full review of the numbers in this case.

8 PG&E’s response violates the California Public Utilities Code (“PU Code”), the  
9 PSA, and the SM #1.

10 PU Code § 581 states that “Every public utility shall furnish to the commission in  
11 such form and detail as the commission prescribes all tabulations, computations, and all  
12 other information required by it to carry into effect any of the provisions of this part, and  
13 shall make specific answers to all questions submitted by the commission. Every public  
14 utility receiving from the commission any blanks with directions to fill them shall answer  
15 fully and correctly each question propounded therein, and if it is unable to answer any  
16 question, it shall give a good and sufficient reason for such failure.” PG&E failed to  
17 provide a good and sufficient reason for such a failure in this circumstance.

18 Section 19 of the PSA requires all parties to “cooperate fully and in good faith to  
19 obtain timely confirmation of the Settlement Plan and to effectuate the transactions  
20 contemplated by this agreement and the Settlement Plan.” (PSA, p. 24, § 19.) As for the  
21 SM #1, PG&E’s response was received on August 13, 2003, five working days after the  
22 original data request was issued, however SM #1 required that “If proponents dispute the  
23 request, they should do so within three days of the request.” (SM #1, p. 4, § 12.) This  
24 was not done.

25 In addition, ORA’s discovery was hindered by key PG&E personnel being out of  
26 the office for extended period of time. PG&E’s case coordinator, Cecilia Montana was  
27 out of the office from August 14, through August 22, 2003.

1 PG&E's lack of access made a reasonable review by ORA impossible. Therefore,  
2 ORA cannot validate any of the numbers included in the PSA. In order for ORA to  
3 properly evaluate the PSA, ORA will need to be given sufficient access to the supporting  
4 documents, and key personnel at PG&E to substantiate the basis for the PSA.

#### 5 **IV. CASH AVAILABLE**

6 ORA's motivation for conducting a review of cash available is premised upon the  
7 amount appearing grossly understated. This concern is based on the combination of  
8 foregone dividends (\$1.2 billion), 2001 and 2002 headroom (\$3.89 billion), and 2003  
9 headroom (\$775 to \$875 million) which totals \$5.865 to \$5.965 billion and sharply  
10 exceeds the PG&E calculated December 31, 2003 cash available forecast of \$2.365  
11 billion. ORA's review of the cash available forecast prompted a number of questions that  
12 were addressed by PG&E via a meeting and phone calls. However, despite ORA's  
13 contact with PG&E's representatives, general and specific concerns still exist and are as  
14 follows:

##### 15 **A. General Concerns**

- 16 **1. Cash Available Forecast Was Prepared on an Overly Conservative Basis –**  
17 ORA considers cash forecasts to tend towards a conservative nature given the  
18 negative implications of an operating cash shortfall. Further, ORA believes,  
19 forecasting procedures appropriate for preparing a cash forecast related to  
20 ongoing operations does not entirely apply to a cash forecast prepared on the  
21 basis of a company emerging from bankruptcy. Thus, ORA is concerned the  
22 cash available forecast is understated due to the conservative approach utilized.
- 23 **2. Inability to Audit the Cash Available Forecast –** ORA is concerned the cash  
24 available forecast prepared by PG&E was subject to very little scrutiny. This  
25 concern is based on those parties participating in the drafting of the PSA  
26 having little reason to contest the forecast. If the needs of all parties privy to  
27 negotiating the terms of the PSA are met, and if the level of new debt is  
28 acceptable, to what degree of scrutiny was the cash available forecast subject?  
29 Further, ORA's concern that the cash available forecast was subject to little  
30 scrutiny is based on the largest contributor and what appears to be the most

1 underrepresented party (the ratepayer), being unable to participate in the  
2 negotiations.

3 3. **Lack of an Updated Cash Available Forecast** – Based on discussion with  
4 PG&E witness Walt Campbell, Director of Business and Financial Planning,  
5 the cash available forecast used in the PSA was prepared in late May, 2003 or  
6 Early June, 2003. To date, ORA is unaware of any updated forecast. ORA’s  
7 concern is that given the relative size of Pacific Gas and Electric Company and  
8 given the importance of the PSA, an updated cash forecast that incorporates the  
9 actual results should have been prepared to assess the accuracy of the  
10 assumptions and methodologies used in preparing the initial forecast.

11 4. **“Plugging” to Meet a Desired Cash Available Forecast** – Upon review of  
12 PG&E’s cash available forecasts, a use of cash of [REDACTED] was inserted  
13 for Funds held for [REDACTED], resulting in final cash available  
14 forecast at December 31, 2003 of [REDACTED]. However, in the final cash  
15 available forecast (utilized to determine PSA cash available), there was no  
16 mention of the need for the [REDACTED].  
17 Instead, a different use of cash for \$224 million was inserted (“plugged”)  
18 relating post petition holding company costs and PG&E environmental  
19 enhancement corporation yielding a cash available forecast at December 31,  
20 2003 of \$2.365 billion. ORA understands that during the forecasting process  
21 mistakes occur and that all forecasts are inherently inaccurate. However, it is  
22 odd that one number was pulled out and then another of a comparable amount  
23 was inserted (“plugged”). How did PG&E initially make the mistake of  
24 erroneously including a deduction to cash for [REDACTED]; then,  
25 find a comparable amount that it initially missed? This oddity coupled with  
26 PG&E’s noted lack of disclosure, lack of access, and lack of cooperation  
27 creates suspicion and causes ORA to question the accuracy and legitimacy of  
28 the cash available forecast.

29 5. **Excessive Spending to Meet Cash Available Projections** – Departments may  
30 potentially spend to levels projected, ignoring proper prudence as to the  
31 relative need of the goods and services purchased. If a bar for spending is set  
32 and this bar is not contested, it is ORA’s concern that despite the necessity,  
33 PG&E will spend to this level to validate their estimate.

1           **B.      Specific Concerns:**

2           **Summary**

<b>Description</b>	<b>Amount of Concern (Dollars in millions)</b>
Elimination of the Holding Company Costs	\$217
Elimination of the Restricted Cash Requirement	\$250
Overestimation of Capital Expenditures	\$120
Elimination of the Outstanding Checks provision	\$100
Total Concern	\$687

3           **1. Improper Inclusion of Holding Company Costs** – Based on discussion with  
4           PG&E witness Walt Campbell, Director of Business and Financial Planning,  
5           these \$217 million of incurred costs are bankruptcy related. Pursuant to the  
6           terms of the PSA, ORA noted that PG&E shall not recover any portion of the  
7           amounts so paid or reimbursed to PG&E Corporation in retail rates; rather such  
8           costs shall be borne solely by shareholder’s through a reduction in retained  
9           earnings. Thus, ORA’s concern is that these costs should not be borne by the  
10          ratepayer but rather the shareholder’s of PG&E Corporation.

11          **2. Improper Inclusion of Restricted Cash** - Based on discussion with PG&E  
12          witness Walt Campbell, Director of Business and Financial Planning, and  
13          Diane Duran, PG&E Senior Financial Analyst, ORA understood the \$250  
14          million restricted cash is for purchases of fuel and energy as a condition due to  
15          the bankruptcy. ORA does not consider this deduction as an actual use of cash,  
16          but a form of security that provides reassurance to the suppliers that sufficient  
17          cash is available given PG&E’s current financial situation. Further, ORA  
18          considers expenditures for energy and fuel have already been accounted for as  
19          cash disbursements within the cash forecast’s purchased power and gas  
20          disbursements section; and consequently, inclusion of this deduction would be  
21          double-counting. ORA’s concern is also based on once PG&E emerges from  
22          bankruptcy that it will have cash on hand that can be restricted in a similar  
23          manner; and, that the need for restricted cash is temporary and may not be  
24          necessary once PG&E reaches “financial health”. Thus, ORA is concerned  
25          that restricted cash as deduction to available cash is not appropriate as it is not  
26          an actual use of cash, expenditures related to the reason for its restriction have  
27          been accounted for under operations, and the cash restriction may be of a  
28          temporary nature.

29          **3. Overestimation of Capital Expenditures** – As of June 30, 2003, the Utility’s  
30          capital expenditures for the 1<sup>st</sup> half of 2003 were \$730 million yielding  
31          annualized expenditures of \$1.46 billion. This is \$192 million less than the

1 \$1.652 billion annualized estimate per the cash available forecast. ORA  
2 assumes a portion of this difference may be made up in the 2<sup>nd</sup> half of the year;  
3 however, ORA's concern is that PG&E may spend to the level of the cash  
4 forecast. Further, ORA noted that capital expenditures for 2002 were \$1.547  
5 billion; whereby, the 1<sup>st</sup> half expenditures were \$745 million and the 2<sup>nd</sup> half  
6 expenditures were \$802 million. As 1<sup>st</sup> half capital expenditures were roughly  
7 equivalent in 2002 and 2003, ORA in assuming a similar spending pattern  
8 would expect 2<sup>nd</sup> half 2003 expenditures to be roughly around \$802 million.  
9 The actual \$730 million and ORA estimated \$802 million would result in  
10 estimated 2003 capital expenditures of \$1.532 billion, or a difference of \$120  
11 million.

- 12 4. **Improper Inclusion of Outstanding Checks** – ORA assumes any check  
13 issued, even those issued on the last day of the year are for expenditures that  
14 have already been accounted for in the cash disbursements section of the  
15 forecast. Typically, outstanding checks are a subtractive item in reconciling  
16 the bank (cash) balance to book balance. However, as this is a “cash forecast”,  
17 an adjustment of this type is not appropriate as ORA assumes expenditures in  
18 the normal course of operations have already been captured as disbursements  
19 in the operating section of the “cash available forecast”. Thus, ORA is  
20 concerned the \$100 million in outstanding checks is an improper reduction to  
21 cash available.

## 22 V. USES OF FUNDS

23 ORA calculates uses of funds that is \$424 million lower than the PG&E  
24 Bankruptcy Proposed Settlement Plan Data Sheet. The Table 8-1 shows the basis for the  
25 breakdown.

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**Table 8-1**  
**Uses of Funds**  
**(Dollars in millions)**

<i>Projected Sources and Uses of Funds</i>				
<b>Uses of Funds</b>	<i>Settlement Plan in</i> <i>Millions</i>		<i>ORA</i>	<i>Difference</i>
Estimated Allowed Claims	\$	13,700	\$	13,700
Claims paid during the bankruptcy case pursuant to Court orders and other adjustments	\$	(1,564)	\$	(1,988)
<i>Total Uses of Funds</i>	\$	12,136	\$	11,712
			\$	(424)

In response to an oral data request made by ORA, PG&E stated that it had paid \$1,988 million to its creditors as of April 6, 2003 (Response to ORA Oral Data Request 1, question 2). Using this number instead of the number used in the PG&E Bankruptcy Proposed Settlement Plan Data Sheet results in \$424 million in the uses of funds statement.

**VI. RATEPAYERS CONTRIBUTION**

ORA calculates ratepayer contributions that are \$1,882 million higher than the PG&E Bankruptcy Proposed Settlement Plan Data Sheet. The Table 8-2 shows the basis for the breakdown.

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**Table 8-2**  
**Estimated Ratepayer Contributions**  
**(Dollars in millions)**

<i>Estimated Ratepayer Contribution</i>	<i>Settlement Plan in</i>			
	<i>Millions</i>	<i>ORA</i>	<i>Difference</i>	
2001 and 2002 Pre-Tax Headroom	\$ 3,200	\$ 3,894	\$	694
2003 Pre-Tax Headroom	\$775 to \$875	\$775 to \$875	\$	-
NPV of the Regulatory Asset	\$ 2,210	\$ 3,153	\$	943
NPV of the Tax Component of the Regulatory Asset	\$ 944	\$ 1,189	\$	245
Estimated Ratepayer Contribution	\$7,129 to \$7,229	\$9,011 to 9,111	\$	1,882

**A. 2001 and 2002 Pre-Tax Headroom**

ORA has reviewed copies of PG&E’s monthly reports that show the balances in its TRA, TCBA, Must-Run Fossil Plant Memorandum Account (“MRFPMA”), Must-Run Hydroelectric/Geothermal Plant Memorandum Account (“MRHGPMA”), and Non-Must-Run Hydroelectric/Geothermal Plant Memorandum Account (“NMRHGPMA”). The difference between the 2001 beginning balance and 2002 ending balance of these accounts, excluding adjustments, present valued is \$4,098 million. ORA’s numbers exceed the PG&E Bankruptcy Proposed Settlement Plan Data Sheet by \$922 million. ORA uses this number as it more accurately reflects PG&E’s 2001 and 2002 Pre-Tax Headroom.

**B. Regulatory Asset**

ORA made two adjustments to the regulatory asset. The first adjustment corrects an error included in the PSA’s calculation of return. The PG&E Bankruptcy Proposed Settlement Plan Data Sheet used a simple average in calculating the return. ORA used a model that reflects the uneven payment of the principal balance consistent with the mortgage method that was agreed to in the PSA. This increased the return on the model. The second adjustment is ORA used a different discount rate than PG&E. ORA’s discount rate is discussed in



chapter 2 of ORA’s report. The difference between ORA and the number used in the PG&E Bankruptcy Proposed Settlement Plan Data Sheet is \$1,178 million.

## VII. SHAREHOLDERS CONTRIBUTIONS

ORA calculates shareholder contributions that are \$315 million lower than the PG&E Bankruptcy Proposed Settlement Plan Data Sheet. The Table 8-3 shows the basis for the breakdown.

**Table 8-3**  
**Estimated Shareholder Contributions**  
**(Dollars in millions)**

<i>Estimated Shareholder Contribution</i>	<i>Settlement Plan in Millions</i>		<i>ORA</i>	<i>Difference</i>
Foregone Dividends	\$	1,700	\$	1,700
Conservation easements or donations to public agencies of 140,000 acres of watershed lands	\$	300	\$	-
Establishment of non-profit corporation dedicated to clean energy technologies	\$	15	\$	-
<i>Estimated Shareholder Contribution</i>	\$	2,015	\$	1,700
			\$	(315)

### A. Foregone Dividends

ORA discusses and supports the amount of foregone dividends in chapter 2 of ORA’s report.

### B. Conservation Easements

ORA’s removal of the Conservation easements is discussed and supported in chapter 6 of ORA’s report.

### C. Establishment of Non-profit Corporation

ORA’s removal of the costs associated with the Establishment of a Non-profit Corporation is discussed and supported in chapter 6 of ORA’s report.

1 **VIII. REGULATORY ASSET**

2 ORA calculate that the regulatory asset's cost is \$145 million higher than the  
3 PG&E Bankruptcy Proposed Settlement Plan Data Sheet. The Table 8-4 shows the basis  
4 for the breakdown.

5 **Table 8-4**  
6 **Regulatory Asset Costs**  
7 **(Dollars in millions)**

<i>Nominal Cost of the Regulatory Asset</i>		<i>Settlement Plan in</i>			
		<i>Millions</i>		<i>ORA</i>	<i>Difference</i>
Regulatory Asset	\$	2,210	\$	2,210	\$ -
Return Component Grossed up for taxes	\$	1,537	\$	1,682	\$ 145
Tax Component on Amortization	\$	1,520	\$	1,520	\$ -
<i>Nominal Cost of the Regulatory Asset</i>	\$	5,267	\$	5,412	\$ 145

9 **A. Return Component**

10 When the PSA calculated the return component for the regulatory asset, it  
11 used a simple average for the rate base component. Assets that use a mortgage  
12 style payback period have an uneven payback period, which shows a smaller  
13 payback of the principal at the beginning of the payback period, and a high  
14 payback of the principal at the end of the payback period. Using a mortgage style  
15 payback required that a higher average balance be used in calculating the return  
16 component. Correcting for this difference results in a \$145 million higher return  
17 component than the PSA.

18 **IX. CONCLUSIONS**

19 Using the information that ORA was able to obtain, ORA determined that the  
20 costs of this plan have not been accurately identified. Ratepayer costs were under  
21 reported in the PSA while shareholder costs were over stated. In addition, virtually all of  
22 the risks have been allocated to ratepayers, and most of the benefits were given to

- 1 shareholders. Ratepayers will have to pay for this plan for a minimum of nine years,
- 2 while shareholder's required contributions stop on July 1, 2004.

## APPENDIX A—GLOSSARY OF ACRONYMS & ABBREVIATIONS

<b><u>Acronym</u></b>	<b><u>Definition</u></b>
A.	Application
AL	Advice Letter
ATCP	Annual Transition Cost Proceeding
CDWR	California Department of Water Resources
CEQA	California Environmental Quality Act
CETC	Clean Energy Technology Commitment
CPCFA	California Pollution Control Financing Authority
CPUC	California Public Utilities Commission
Commission	California Public Utilities Commission
D.	Decision
DRC	Dedicated Rate Component
DWR	Department of Water Resources
Edison	Southern California Edison Company
GABA	Generation Asset Balancing Account
GMA	Generation Memorandum Accounts
HC	Holding Company
Moody's	Moody's Investor service
MRFPMA	Must-Run Fossil Plant Memorandum Account
MRHGPMMA	Must-Run Hydroelectric/Geothermal Plant Memorandum Account
NMGHGPMMA	Non-Must-Run Hydroelectric/Geothermal Plant Memorandum Account
NOL	Net Operating Loss
NPV	Net Present Value
ORA	Office of Ratepayer Advocates
p.	Page
pp.	Pages
PCB	Pollution Control Bonds
PG&E	Pacific Gas and Electric Company
PG&E EEC	PG&E Environmental Enhancement Corporation

<b><u>Acronym</u></b>	<b><u>Definition</u></b>
PROACT	Procurement Related Obligations Balancing Accounts
PSA	Proposed Settlement Agreement
PU Code	California Public Utilities Code
RARAM	Regulatory Asset Revenue Adjustment mechanism
RATBA	Regulatory Asset Tax Balancing Account
RD&D	Research, Development, and Demonstration
ROE	Return on Equity
RRBs	Rate Reduction Bonds
S&P	Standard and Poor's Rating services
SCE	Southern California Edison Company
SM	Scoping Memorandum
TCBA	Transition Cost Balancing Account
TRA	Transition Revenue Account
TURN	The Utility Reform Network
USOA	Uniform System of Accounts
§	Section Number
¶	Paragraph

## **APPENDIX B—QUALIFICATIONS AND PREPARED TESTIMONY**

## **QUALIFICATIONS AND PREPARED TESTIMONY**

**OF**

**MARK KENT BUMGARDNER, MBA, CPA**

Q.1. Please state your name and address.

A.1. My name is Mark Kent Bumgardner. My business address is 505 Van Ness Avenue, San Francisco, California.

Q.2. By whom are you employed and in what capacity?

A.2. I am employed by the California Public Utilities Commission as a Public Utility Financial Examiner IV in the Office of Ratepayer Advocate's Energy Cost of Service Branch.

Q.3. Please briefly describe your educational background and work experience.

A.3. I have a Bachelor of Science degree in Business Administration (Accounting) and a Masters of Business Administration (Management Science) from California State University, Hayward. I am a Certified Public Accountant and I am a member of the American Institute of Certified Public Accountants. I am also a member of the International High IQ Society, Mensa, and the Cerebrals Society.

I joined the California Public Utilities Commission in 1981, and I have participated in General Rate Case proceedings on Pacific Bell Company, Roseville Telephone Company, Continental Telephone Company, Citizens Utility Company, San Diego Gas and Electric Company, and Southern California Edison Company. I have also participated on several special projects including the Southern California Edison Company/San Diego Gas and Electric Company merger, and being the project manager on Southern California Edison Company's Holding Company proceeding & review of Southern California Gas Company's new Headquarters.

Q.4 What is the purpose of your testimony?

A.4 I am sponsoring Chapter 7, Sections I, II, III, V, VI, and VII of ORA's Report.

Q.5 Does that conclude your statement of qualifications?

A.5 Yes, at this time.



**QUALIFICATIONS AND PREPARED TESTIMONY**  
**OF**  
**TRUMAN L. BURNS**

Q.1 Please state your name and business address.

A.1 My name is Truman L. Burns. My business address is 505 Van Ness Avenue, San Francisco, California, 94102.

Q.2 By whom are you employed and in what capacity?

A.2 I am employed by the California Public Utilities Commission (“CPUC”) in its Office of Ratepayer Advocates (“ORA”) as a Public Utilities Regulatory Analyst V.

Q.3 Briefly describe your pertinent educational and professional experience.

A.3 I received a B.A. in Political Science and English and a M.A. in Political Science, State Politics and Policy Specialization, from the University of California, Davis. I received a J.D. from the University of San Francisco, and am a member of the California Bar. I joined the CPUC’s Special Economics Projects Branch in 1986. During my employment with the CPUC, I have performed various tasks, and have spent most of my time on electric utility regulation. I have testified before the Commission related to PG&E’s Diablo Canyon nuclear power plant (nuclear decommissioning trust funds, target capacity factor, long-term operating costs, utility retained generation capital and operating costs) Humboldt Bay Unit No. 3 nuclear power plant (decommissioning trust funds) and Southern California Edison’s San Onofre Units 2 & 3 (utility retained generation capital and operating costs) and Unit 1 nuclear power plant (environmental costs and rate base recovery). I was also ORA project coordinator for PG&E’s two rounds of fossil power plant divestiture and PG&E’s efforts to market value its hydroelectric facilities. I also monitor energy-related legislative activities and occasionally testify before the Legislature representing ORA.

Q.4 What is the purpose of your testimony?

A.4 I am sponsoring Chapters 1, 5 and 6 of ORA's Report.

Q.5 Does that conclude your statement of qualifications?

A.5 Yes, at this time.

## **QUALIFICATIONS AND PREPARED TESTIMONY**

**OF**

**JOE CABRERA**

Q.1 Please state your name and address.

A.1 My name is Joe Cabrera. My business address is 505 Van Ness Avenue, 4th floor, San Francisco, California 94102.

Q.2 What is your position with the California Public Utilities Commission?

A.2 I am employed by the California Public Utilities Commission ("CPUC") as a Public Utilities Regulatory Analyst in the Energy Cost of Service Branch of the Office of Ratepayer Advocates (ORA).

Q.3 Will you please state briefly your educational background and work experience.

A.3 I am a graduate of California State University, Sacramento, with a Bachelor of Science degree in Accounting. I also hold a Master of Science degree in Taxation from Golden Gate University, San Francisco. Prior to the Commission, I worked for the Department of the Treasury, Internal Revenue Service, for 5-1/2 years as an Internal Revenue Agent, and in public accounting with a CPA firm.

I have been employed by the CPUC since October of 1985. From October 1985 through July of 1988, I participated in financial and compliance examinations as well as performed a variety of analysis and advisory work in the former Commission Advisory and Compliance Division.

From 1988 to 1992 I was a part time Lecturer of Accounting in the Department of Accounting, School of Business, at San Francisco State University. Prior to this I was an Adjunct Professor at National University in the Graduate School of Taxation.

I have been the ORA tax witness since August 1988. As the tax witness, I am responsible for federal and state income, and other tax estimates in general rate cases, advocating tax policy in other proceedings, as well as providing a variety of advisory work for other divisions within the Commission on matters related to

regulatory tax policy. In addition to ratemaking tax policy, I have advocated ORA positions on a variety of issues such as qualifying facility contract administration, service quality, performance based ratemaking, emergency response standards, electric system reliability and public purpose programs.

Q.4. What are your areas of responsibility in this proceeding?

A.4 I am sponsoring Chapter 7, Income Tax Issues.

Q.5 Does that complete your prepared testimony?

A.5 Yes, it does.

**QUALIFICATIONS AND PREPARED TESTIMONY**  
**OF**  
**CHRISTOPHER DANFORTH**

Q.1. Please state your name and business address.

A.1. My name is Christopher Danforth. My business address is 505 Van Ness Avenue, San Francisco, CA 94102.

Q.2. By whom are you employed and in what capacity?

A.2. I am employed by the California Public Utilities Commission's Office of Ratepayer Advocates ("ORA") as a Program and Project Supervisor.

Q.3. Please describe your education and professional experience.

A.3. I have a B.A. degree in Mathematical and Computer Models in the Social Sciences (1972), and a B.S. degree in Information and Computer Science (1977), both from the University of California, Irvine. Additionally, I have an M.A. degree in Geography (1975), with specialty in urban and environmental planning, from the University of Toronto.

I joined the Commission in 1978. I became supervisor of the Marginal Cost and Analysis Section in 1986. I transferred to the Northern California Energy Cost Adjustment Clause Section of the Fuels Branch in 1992, to the Market Development Branch in 1997, and to my current position in the Electricity Resources and Pricing Branch in 2001.

Q.4. What is your responsibility in this proceeding?

A.4. I am sponsoring Chapter 4, "Maintaining Headroom Through 2004", of ORA's prepared testimony.

## **QUALIFICATIONS AND PREPARED TESTIMONY**

**OF**

**L. JAN REID**

Q.1 Please state your name and business address.

A.1 My name is L. Jan Reid. My business address is 505 Van Ness Avenue, San Francisco, California, 94102.

Q.2 By whom are you employed and in what capacity?

A.2 I am employed by the California Public Utilities Commission (“CPUC”) in its Office of Ratepayer Advocates (“ORA”) as a Public Utilities Regulatory Analyst IV.

Q.3 Briefly describe your pertinent educational and professional experience.

A.3 I received a B.A. in Economics and an M.S. in Applied Economics and Finance from the University of California, Santa Cruz. I joined the CPUC’s Utility Performance and Analysis Branch in 1998. During my employment with the CPUC: I have sponsored written testimony on the cost-of-capital, electric procurement, risk management, and credit ratings. I have testified before the Commission, made presentations in CPUC workshops, developed Econometric models, and provided internal financial and Economic analysis on cases related to market power, electric procurement, operations support services, asset valuation, PBR proposals, and service quality.

Q.4 What testimony are you sponsoring?

A.4 I am sponsoring Chapters 2 and 3.

Q.5 Does that conclude your testimony?

A.5 Yes.

**QUALIFICATIONS AND PREPARED TESTIMONY**  
**OF**  
**MARK WATERWORTH, CPA**

Q.1. Please state your name and address.

A.1. My name is Mark Waterworth. My business address is 505 Van Ness Avenue, San Francisco, California.

Q.2. By whom are you employed and in what capacity?

A.2. I am employed by the California Public Utilities Commission as a Public Utility Financial Examiner III in the Office of Ratepayer Advocate's Energy Cost of Service Branch.

Q.3. Please briefly describe your educational background and work experience.

A.3. I have a Bachelor's of Arts in Economics from the University California at Davis, a Bachelor's of Science in Business Administration with an emphasis in Accounting from the California State Polytechnic University, Pomona. I spent four years with the Accounting Firm of Deloitte & Touche, LLP, and 4 years with Genuity Inc., a telecommunications provider. I possess a California Certified Public Accountant's license.

Q.4. What is the purpose of your testimony?

A.4. I am sponsoring Chapter 7, Section IV of ORA's Report.

Q.5. Does that conclude your statement of qualifications?

A.5. Yes, at this time.